

SURVEY OF CITY GOVERNMENT BY UNIVERSITY EXPERT

Following is Professor Don Sowers' survey of the city government of Medford:

Organization

The council committees are really responsible for the administration of the city's business and not the mayor or other administrative officials, and yet it is almost impossible to lodge responsibility definitely with a board or committee or group of men. The definite location of responsibility is the first step in any reform. The mayor has little power to administer affairs and the present heads of departments exercise scarcely more power or authority than employees. Under either a commission government plan of organization or a city manager plan, each administrative official is given power and authority commensurate with the duties of his office. He is held to strict account for the work of his department; responsibility can be definitely located and lodged with one man and the facts of public business become matters of common knowledge. Careful consideration should be given to the city manager type of city organization.

Passing Ordinances

It is a common occurrence to put ordinances on their second reading and adopt them at the same meeting at which they are introduced. This is a dangerous policy in that it does not afford the public adequate notice of proposed legislation. It is suggested that the charter provide that all ordinances, before adoption shall go over to the second meeting and be published in the interim and that at least three days shall elapse between the introduction and final passage of all ordinances except emergency measures.

Financial Methods

(a) The Budget. The city has no budget. Under the present charter funds are raised by making mill levies for at least seven different funds, as follows: General fund, water fund, fire fund, street and road fund, park fund, general sewer fund and library fund. These levies are not based upon carefully prepared estimates of the needs of the various departments during the coming year. The charter does not provide for public hearings on the budget, and no information is published respecting proposed appropriations. The service which the city proposes to give the public during the year is largely left to one's imagination.

In order to secure the adoption of scientific budget making, it is suggested that the code prepared as appendix A to this report might be adopted and the charter provision regarding budget might follow closely the county budget law.

(b) Bonded Debt. The charter limits the indebtedness of the city to \$100,000, but in the succeeding sections of the same act, by means of amendments, the limit is increased to \$423,000. For retiring these bonds, it provides for a tax of not less than one-half mill and 5 per cent of the gross receipts of the water plant, a sum which is woefully inadequate to retire an indebtedness of over half a million dollars. These two sources yielded \$411.57 for the year 1913, which would not be sufficient to retire more than \$130,000 of twenty-year bonds, and thus there is at the present time over \$250,000 of indebtedness for which no provision whatever has been made.

It is suggested that chapter IX of the present charter be so amended as to provide that the total indebtedness for any and all purposes shall never exceed ten per cent of the assessed valuation, and that all future bond issues shall be serial bonds.

City Departments

The charter does not establish any frame work of government. It simply gives the council power and authority over all municipal activities without establishing any administrative machinery for performing the various municipal functions. It does not even create departments for carrying on the work of the city, nor does it provide that heads of departments may appoint subordinates.

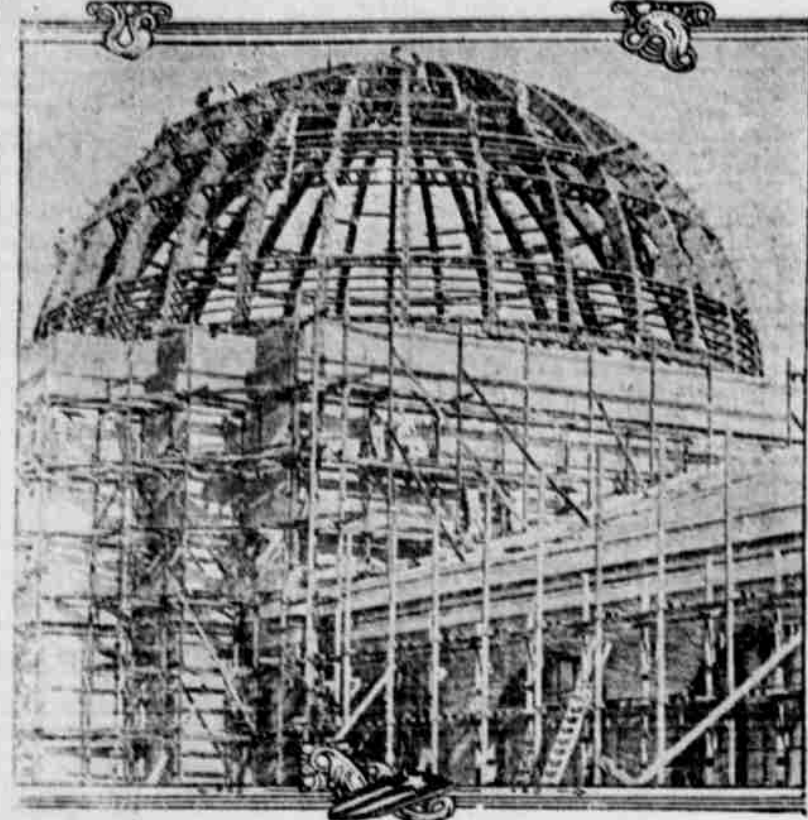
In order to secure economy and efficiency in the administration of public affairs it is suggested that definite city departments be created by the charter, that heads of these departments shall be appointed solely on merit, and that they shall be held to strict accountability for the work of their departments.

(To be continued.)

FIRE FOLLOWS EXIT OF BRYAN AND MARSHALL

WASHINGTON, Feb. 9.—Fire started in a local theater a few minutes after the audience attending an international bible class and including Vice-President Marshall and William J. Bryan, had left.

Colossal Dome For the Palace of Education at the Panama-Pacific International Exposition.



Copyright, 1913, by the Panama-Pacific International Exposition. This photograph, taken from the lofty roof of the huge Palace of Education at the Panama-Pacific Exposition, San Francisco, 1913, shows workmen applying the staff surfacing to the sides of the great structure. On the right of the picture is seen one of the vast naves that rise 112 feet, while in the center and above is the colossal dome of the building, which towers 165 feet. The great size of the exhibit palaces may be inferred from the fact that the photographer was far above ground when the picture was taken.

BULL MOOSE TICKET CALIFORNIA COMPLETE

SAN FRANCISCO, Cal., Feb. 9.—With the announcement from Fresno that Chester H. Rowell, newspaper publisher, would make the race against Francis J. Heney as a candidate for the United States senate, the state progressive ticket stood practically completed today. It follows:

Governor—Hiram W. Johnson.
Lieutenant governor—J. M. Eshleman.
United States senator—Francis J. Heney and C. H. Rowell.
State treasurer—E. S. Birdsall and E. D. Roberts.
Secretary of state—F. J. O'Brien.
Friend W. Richardson, Thos. J. Monahan and J. M. Murphy.
Attorney general—U. S. Webb.
Surveyor general—W. S. Kingsbury.

COPPERFIELD GAMBLING PARAPHERNALIA BURNED

BAKER, Ore., Feb. 9.—Nothing remained today of the gambling paraphernalia, seized by Colonel Lawson and militiamen at Copperfield and Huntington last month but a pile of ashes and heat-warped metal. The roulette wheels, slot-machines, faro banks and dice tables taken from the saloons of the two towns were fed to a huge bonfire kindled late Sunday by Adam Schortgen, a special agent of Governor West sent here for the purpose with hundreds of Baker citizens as interested spectators. The liquor seized at Copperfield was not molested, but Schortgen intimated today that he had not completed his task.

Weather forecast

Oregon—Fair south and east; rain northwest portion tonight; Tuesday, probably fair east portion, southeasterly winds.

WHAT IS VINOL?

About Which We Hear so Much? Our Druggist Tells You

After twenty years of study two eminent French chemists discovered a method by which the alkaloids or medicinal curative elements of the cod's liver could be separated from the useless oil or grease. The oil which has no medicinal value is thrown away, but the healing, curative properties are blended with tonic iron and a mild medicinal wine which makes Vinol, thus combining in one medicine the two most world famed tonics.

Vinol is not a secret medicine as its ingredients are printed on every bottle, and in all cases where the healing, curative influence of cod liver oil, or the blood building, strengthening influence of tonic iron is needed, Vinol gives immediate benefit, for it is easily assimilated and acceptable to the weakest stomach.

For all run-down, weakened conditions, and to cure chronic coughs, colds and bronchial troubles, Vinol is unexcelled. We will return your money if it fails. Medford Pharmacy, Medford, Ore.
P. S. For pimples and blotches try our Saxo Salve. We guarantee it

VILLA ORGANIZES MAN HUNT FOR BANDIT CASTILLO

JUAREZ, Mex., Feb. 9.—General Villa was here today, directing the hunt for Maximo Castillo, the bandit whose destruction of the Cumbre railroad tunnel was responsible for the wrecking of a passenger train and the loss of more than fifty lives last week.

No one could complain that he was not acting vigorously, though there were those who thought if he had done so earlier the tragedy might have been averted. He had 1000 men on the bandits' trail, "and if they fail to capture him inside of six days," Villa said, "I will order every non-combatant out of the district, so as to starve him out, at the same time pursuing him relentlessly."

Villa had intended to go to Escalon tonight to take personal command of the attack on Torreon, but it was thought possible he might deem Castillo's capture more urgently important and remain here temporarily to superintend the pursuit.

FIRST CONCRETE BRIDGE IN JOSEPHINE COUNTY

GRANTS PASS, Feb. 9.—The first concrete bridge to be erected in Josephine county will span Williams creek at Provolt to replace the old wooden structure that has served its purpose for many years. The contract for the new bridge was awarded by the board of county commissioners in session Saturday, the bid of Albert Anderson & Co. having been accepted at a contract price of \$4680.

The new bridge is to be of eighty-foot span with fifteen-foot driveway, the span to be arched and to give sufficient clearance for the flood waters of the creek, which at periods in the winter and spring becomes a river of considerable volume. The contractors are to complete the bridge this spring.

SEND APPLES TO WASHINGTON, D. C.

At a meeting of the directors of the Commercial club yesterday it was agreed to pay the expressage on ten boxes of Newtown apples to be furnished by the Knights of Pythias and

sent to their Golden Jubilee to be held at Washington, D. C., later in this month. The apples are to have a special wrapper advertising Medford and the Rogue River valley. Steps were taken to urge as large a number of citizens as possible to

attend the convention of commercial bodies at Eugene on the 19th of this month, having as its principal object the establishment of a fine exhibit of Oregon products at Ashland during the summer of 1913. Mr. Perry introduced and the

board adopted a resolution requesting our senators and representatives in congress to request the attorney general to delay action in the proposed suit to dissolve existing arrangement between the Southern Pacific and Central Pacific railways.

"The Makings" of the Panama Canal

"Bull" Durham, in fresh, fragrant, hand-made cigarettes has proved a constant source of comfort and inspiration to the army of tireless workers in the Canal zone. Keen-eyed surveyors, resourceful engineers, sturdy section-bosses, bronzed army officers, all "roll their own," in the stress of work under a tropic sun, or in the balmy, restful evenings under the stars in Panama City and Colon.

Whenever men go forth to do men's work in the rough corners of the world, most of the luxuries of civilization they leave behind them; but one luxury, the most satisfying of all, they carry with them—

GENUINE "BULL" DURHAM SMOKING TOBACCO

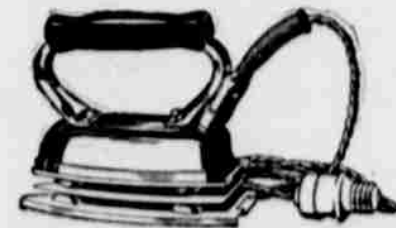
(Enough for forty hand-made cigarettes in each 5c sack)

From Panama to Klondike, from Broadway to Manila, pure, ripe, mellow "Bull" Durham tobacco is smoked by more millions of men than all other high-grade tobaccos combined. The rich, fragrant aroma and mellow, satisfying flavor of cigarettes hand-made from "Bull" Durham are exclusive to this grand old tobacco and afford lasting enjoyment and complete satisfaction.

Get "the makings" today at the nearest dealer's—"roll your own" and learn what a fresh, made-to-order cigarette tastes like.

THE AMERICAN TOBACCO COMPANY

Electric Irons now \$2.50



500 NEW GUARANTEED GENERAL ELECTRIC IRONS, FORMER PRICE \$3.50, WILL BE SOLD FOR \$2.50.

THE HEATING ELEMENTS IN THESE IRONS ARE GUARANTEED FOR LIFE.

Special Exchange Offer
FOR \$2.00 AND AN OLD IRON, ANY KIND OR MAKE, SAE IRON, GASOLINE OR ELECTRIC, WE WILL SELL YOU ONE OF THESE NEW GUARANTEED ELECTRIC IRONS.

California-Oregon Power Co.

216 West Main Street, Medford, Oregon.
Office First Floor.

Phone 168
Salesroom in Basement

Special to Farmers and Ranchers

Beaver Brand Animal Fertilizer

Made by the Union Meat Company
NOW ON SALE IN MEDFORD AT A SAVING IN FREIGHT TO YOU

We offer you the opportunity of buying this famous fertilizer at a saving in freight, as we have just received a large shipment for immediate disposal to farmers and ranchers of Medford and vicinity.

BEAVER BRAND ANIMAL FERTILIZERS
"A Fertilizer for Every Crop" are to your soils what nourishment is to invalids. It revives strength—gives new life—enables the next crop to feed upon the necessary substance for a good healthy harvest. Contains the proper proportion of animal ammonia, nitrogen, phosphoric acid and potash. Avoid danger of wearing out your land by placing your order now. We make immediate delivery.

NOTICE.

We have appointed Mr. H. S. Allen to handle the Union Meat Company's famous "Beaver Brand" fertilizer for us. This fertilizer is especially adapted for roses, sweet peas, lawns and all kinds of flowers. Put up in sacks or in a special air tight 10 pound pail. ROGUE RIVER FRUIT & PRODUCE ASSOCIATION. Medford, Ore.