EDUCATIONAL PREPARATION A GROWING REQUIREMENT FOR SUCCESS IN MODERN BUSINESS

Death-Knell Sounded for Guesswork and Slipshod Methods by Advancing Technical Proficiency in Finance, Trade and Industry-How Banks Are Developing a Professionally Qualified Generation of Younger Bankers.

> By HAROLD STONIER American Bankers Association

THE great school of Experience is still holding classes in America, but the scientific spirit of the age has so generally invaded the workshops of industry and trade that they

have largely become technical research and

training laboratories in themselves and are

no longer run on the old-fashioned cut-and-

try methods of former generations when Ex-

perience was considered the only teacher.

It would be hard to find a working force in

any pre-eminently successf: I business or in-

dustrial organization in the United States

today but what the dominating lead rship

is schooled in the scientific principles of its

specific field, whether manufacturing, me-

chandising or finance. The raddly advanc-

with their relentless demands for efficiency

as the only hope for survival in the compet

tive struggle for economic existence, has sounded the death-knell for guesswork and

is the educational section of the Amer-

tean Bankers Association. It was

formed twenty-eight years ago by bank

employees and officers and has been

carried on ever since as a voluntary

organization. Many students who have

graduated continue their membership

In order to give active support to some

the actual class program.

type of educational work other than

The greater part of the educational

work is carried on in 200 cities and

towns in the United States. Here the

local chapter of the American Insti-

tute of Banking has its regularly or

ganized courses of study under super

vision of the national body with local

instructors and directors to fulfil the

standard requirements regarding text

material, classwork and examinations.

staffs of leading universities, from

members of the legal profession and

from among accountants and bank

men who have made a record in some

field of activity in banking that marks

them as experts. All instructors must

be approved by the national organiza-

tien. They are compensated by the lo

cal units. The students pay taltion

in which they are frequently aided by

their employing banks, and this, to

gether with contributions made by the

banks for general classroom overhead.

Education a Pathway to Advancement

Leading banks in various parts of the country are insisting that their

employees take work in the Insti-

tute. This is frequently a part of

their contract of employment at the

time they enter the bank. It is also

now quite generally understood in the

field of American banking that study

ing is considered one of the basic

factors in the promotion of the in

dividual to a place of importance in

The Standard Certificate of the

American Institute of Banking is an-

nually gaining a greater and wider

recognition among practical bankers

throughout the United States. These

certificates are coming to have the

same importance in the banking world

that extitleates of education have in

the field of the general professions.

This is a practical example and one

soned experience of the new spirit of

ONE COW VS. ONE DOZEN

"Why milk twelve poor cows when

one good cow will do the work of the

twelve?" asks the bulletin of the

American Bankers Association Agri-

cultural Commission. It declares that

analysis of more than 100,000 indi

vidual yearly records from cows on

test in dairy herd improvement asso

clations indicate that on the average

Cows that produced 100 lbs, butterfat

Cows that produced 200 lbs. butterfat

a year returned \$54 each over feed

Cows that produced 300 lbs, butterfar

Cows that produced 400 lbs. butterfat

a year returned \$138 each over feed

Cows that produced 500 lbs, butterfat

a year returned \$178 each over feed

In other words, one 500-pound pro-

ducer will return \$10 more over feed

cost than twelve 100 lb. producers

This does not take into account,

either, the added labor of milking and

caring for the larger herd, or the

much greater expense of providing

stable room for a dozen instead of a

single animal. The figures are based

on farm prices from all parts of the

a year returned \$96 each over feed

a year returned \$14 each over feed

thoroughly well demonstrated by sea

American business.

a bank.

finances the educational program.

Instructors are recruited from the



As a result, educational preparation in the techniques of commerce, industry and finance are virtually essential to outstanding success in these fields, as it is already an absolute prerequisite in the various recognized professions. This is not to depreciate the value of native ability and experience in bust #

slipshod methods.

ness, but education after all is merely a means for belping the individual to apply the net good of the accumulated experience of many to his own day's work-a means for helping special native ability to come into its own more rapidly and surely and for enabling all classes of ability to gain the maximum of success to which they are entitled.

These facts are plainly recognized by practical, work-a-day business in every line. Every progressive bustness organization in America is emphasizing the importance of education as never before. Education has come to be looked upon as the answer to many of the problems within the organization as well as to problems atfecting industry as a whole,

Business Organizing Institutes

Institutes for developing specifically qualified workers are being operated or organized in many fields of commercial and industrial activity. These institutes are trying various types of educational work with a distinct trend toward more and more emphasis upon education for the rank and file of business employees of all grades.

We have been having business fallures in this country at the rate of about 2,000 a month. This score speaks for itself. It is glaring evidence of incompetence on the part of thousands of business men in handling the problems inherent in their fields of endeavor. The detailed records show that practically 75% of business failure in this country is due to lack of training and competence on the part of those who failed. This is conclusive evidence that no one can afford to undertake executive business responsibilities without adequate educathat every enlightened business organtration is today insisting as never before that its employees take advantage of some type of technical train-

American banking is fortunate and has just cause for pride in that it has a record of twenty-eight years of definitely organized educational activity among its workers to its credit for developing trained bankers. People in banks in large numbers are taking advantage of the educational opportu nity given by the great non-commercial college of the banking business, the American Institute of Banking. They see on every hand evidences of the value of the training it gives. Of the 10,000 graduates of this institute, 70% now occupy official p sitions in Amer ican banks. The other 30% are still too young to have attained such heights. Here is an example and an encouragement to the people of all

The American Institute of Banking has a membership of 64,320. Of these 33,851 are class enrolments, comprising younger bank people, both men and women, who are learning the scientific technique of their chosen business at the same time they are en gaged in the practical work of earning their livings at it. The difference be and the 64,320 total membership comprises older bankers who have taken the Institute courses in the past or are at the present time sponsoring some type of educational work in 'he organization.

lines of business.

Banking Educates Its People

It has been estimated that there are probably 375,000 bank officers and employees in the United States at the present time. These figures would mean that about one banker in every aix is either enrolled in Institute classes in banking or is actively supporting some educational function of the organization. No statement could possibly give more emphasis to the importance placed on education by the banking interests of America than

This American Institute of Banking

Ailing Heart Requires Quiet, Rest to Get Well

Take care of your heart. You have only one. You give it a buge amount of work to do and it does it without telling you they you are mistreating it. But when it does rebel and tells you, pay attention to the warnings,

This is the advice of Dr. Louis M. Warfield, walling in Hygein, the health angazine put ished by the American

Medical association.

Doctor Warfield describes the evidence of a worn-out heart. You are short of breath on exertion that had not previously produced distress. You may notice that your shoes are tight in the evenings, but that you have no difficulty in putting them on the next morning. Then one day you take cold; the next day you are short of breath you have a distressing cough and you

feet are swollen. As soon as the symptoms are relieved the average person wants to get up, rather than go about slowly and gradually cetting back to his usual activity. it would not be un miligated bad fortune for a person with a bad heart to have a broken ieg. too, Doctor Warfield declares.

One Birthday Present Bobby Surely Needed

"Next Thur lay is my birthday, addy," Bobby announced our eve-Luddy."

"Uh-huh." grunted dad, without backing up from his paper.

But Bobby was not to be put off climbed up on doors top. "I say, daddy, next Toursday is my

"Well, well; so it is." dad agreed. And how old will my little pal be? "Bix," Bobby answered importantly.

"Six years old," mused dad. "Quite a lad, aren't you? And what would you like to have for a birthday present?"

"There's lots of things I'd like to

"But you can't have a lot of things. Robby studied desperately. This

cas an important occusion. "Well, dad," he decided, "I believe I'd like to have a new bank that manutum can't get nickels out of with a bairpin."

Origination of Term "Old Glory"

The origin of the term "Old Glory" is contained in a letter written by Robert S. Rantoul, president of the Essex Institute, Salem, Mass., where the flag about which it was said is still kept. According to a report, Captala Driver of Salem in 1831 communded the brig Cluries Doggett. which salled on its famous voyage which resulted in the rescue of the autineers of the British ship Bounty A letter acknowledging this service contains Driver's antograph, dated November 16, 1880, and bears the words "My ship, my country and my dag. On Glory," It may be fairly assound, therefore, that the phrase "Old Glory" originated with Captain Driver. The slag which was so designated by him was presented to him by a friend before starting on this voyage.

An Odd Letter Box

A quaint letter box is to be found on one of the front doors of Con naught place, London. It is in the terry of a man's head, through the vertically elongated mooth of which the letters are put. The mouth is so very widely opened that it almost makes one's jaws ache in laughing sympathy.

The bell (an old-fashioned wire pulling one) is still more quaint Again a man's face is the model, and in order to ring the bell, you must catch hold of his protruding tongue

In Stratford on Avon they have been making use of William Shakespears as a door knocker for very puny years, though not with such liberty as this existing in London

"Corn" or "llaige"

An English writer mys: "What a come to some agreement with North America about 'corn and 'make." Corn with a means wheat Across the Atlantic it means maize. So when I read, as I tended as that femmeless new function have done just now that paper has been successfully made from 'corn stalks. I don't know what is meant. Hawaii it is a report should its sim-On this paper a dally lournal has been printed in the state of Kansas. This looks like being a discovery of far-reaching consequence."

ADDITIONAL LOCAL

A land deal was closed Wednes day whereby Otto Lindstrem be comes owner of the 347 acres of land recently purchased by An tone Holub from h: defunct Bank of Ione.

Mrs. Weddle returne! to Pen dleton Tuesday after a plea ant week's visit with her daughter, Mrs. Walter Eubanks,

While Norton Lundell was splitting word Monday, he cut his hana quite bad'y, ft required ten stitches to close the wound

Valgene Clank, the little daugh ter of Henry Clark, has been

Es Dick made a business trip to Pendleton, Tuesday.

Haro'd Dobyns was seen on our streets, Webnesday.

Gilbert Petteys, of Walla Walla is here visiting relatives for a few days.

The Food Sale, Saturday, under the auspices of Locust Chap ter, No. 119, O E S., was well patronized. The la les cleared \$37 10 which will be placed in a special fund and us d 'o buy flowers and other incidentals.

Dr. John Balsiger, of Food R ser was in our town, last week for a brief visi with relatives

Mrs. Walter C chran is the proud owner of a new Chevrot coach.

An interesting Missionary meet ing was held Thursday, April 4, at the Congregational church. Goldey. Tell me just one that you'd Mr. Martha Dick was leader and the to have most of all." the subject under discussion was Missions in Turkey. The next meeting will be held Thursday afternoon, May 2. Everyone is invited to attend.

Loage Directory



IONE LODGE No.120, A. F. &A. M. Meets every first and third Wednes bay of each month.

W. M., Harlan M: Cardy Secy., V. E. Bullard

Locust Chapter No. 119, O. E. Meets the second and fourth Tues. day of each month.

> W. M., Lucy E. Harbison Secy., Ruth Mayor



IONE LODGE No. 135, L. O. O. F. Meets every Friday evening.

N. G., H. G. Rankin

BUNCH GRASS REBEKAH No. 9. O. O. F. Meets first and third Phursday of each month.

N. G., Lucile Bristow

Think It Over

In sease from herting and repining and to strengthen oneself with somvital interest accelerates the thrill of

1 - r ant Charity

The Northean de Chald of America was argentless in 1993 by a small group of your property recognized the great ment for at things to hospitals, homes and of not simplified. From this small beginning the work has been exin forty status, the Descript of Columple form of members hip; the giving of two or more new cornects on a sum

BASEBALL

IONE VS ARLINGTON

Come on Fans SEE A SNAPPY GAME On Ione Grounds Sunday, April 14

HOW LONG WOULD IT TAKE

····

for an investigacing committee to swing into action if an executive department of the government should include in its budget a section like the following?

For finding out why a flag waves	\$1,000,000.00
For chasing rainbows	1,090,000.00
Incidental expenses in connection with above items	1,000,000 00
Contingencies (same)	1,000,000.00
Total	\$4,000,000.00

Sounds silly does'nt it?

Well, it isn't. The scientific research necessary to find out why steam turbines above a certain size might blow up, involved classing rainbows and finding out why flags wave, and it cost mill ous of dollars. Greater efficiency with safety was the result.

This is one reason why the cost of generating electrscity with steam plants has peen held down, and why the average unit cost of electricity has decreased.

PACIFIC POWER & LIGHT CO. ******************

Protestants' First Church

The first Protestant church west of the Alleghenies was bullt pear the fide, in 1772. A town was started there in that year by Rev. David Zeis berger, Moravian missionary, and his and of 28 Christian Indian followers Soon a larger body of Christian In diens arrived and the place acquired a tog schoolhouse (also the premier one in the Middle West), the above mentioned church, about 40 cabins and the community thrived. Much re tigious and educational work was carried on, but about five years later the town was destroyed by hostile Inflars; its location was lost and not rediscovered until 1923.

Among the Best Sellers On the shelves of book stores in

Paris, the New Testament, bound in super covers is to be found. Its price is the same as that of any paper-cov ered novel-fifteen francs. There is no preface and the matter is not ar ranged in texts, but is printed solid. Cress heads give It a modern ap-

pearance and guide the reader through the Gospel. A table of contents ar ranged like the contents of a novel,

Morning Glory Blossom Saved for Count's Eves

A legend tells of the introduction of the morning glory into Japan, says the New York Times. A Japanese prince heard of a vine that blossomed only in the early morning, and not fied the foreign nobleman who owned It he was coming to see it. When he arrived the vines no longer were trailing over the walls. The entire garden had been uprooted and there was no sign of the flower.

Being angered, he started to leave. Having been invited to tea, however, his sense of politeness compelled him to turn back. On entering the tenroom he saw a single morning glory Inquiring of the nobleman why the garden had been ruined, the prince received the reply, "I ruined the garden in order that you might really see the blossom. If it were in plenty, you could not really have observed it so well as you did this single last flower saved for your eyes alone."

A Professional Man

"Are you a doctor?" she asked the young mun at the soda fountain. "No, madam," he replied, "I'm a fizzician."-Vancouver Province.

1929 PLAYING SCHEDULE WHEATLAND BASEBALL LEAGUE 1920

TEAM	At CONDON	At FOSSIL	At HEPPNER.	At IONE	At ARLINGTON	At WASCO
CONDON	BATEBALL FANS!	April 7. June 9.	May 12	May 19.	April 21, June 23.	June 2.
FOSSIL	Мау 30.	READ THE NEWS	May 26.	April 28. June 30	May 12.	April 14. June 16.
HEPPNER	April 14' June 16	May 19.	EACH WEEK IN	June 2	May 30,	April 28. June 30.
IONE	May 5. July 7	April 21. June 23	April 7. June 9	IONE. INDEPENDENT.	MAy 26.	May 12.
ARLINGTON	A pril 28. June 30.	June 2.	May 5. July 7.	April 14. June 16.	RENEW OR	May 19.
WASCO	May 26.	May 5. July 7.	April 21. June 23.	May 30.	April 7. June 9.	SUBSCRIBE TODAY!