

# Budget: Skybox not renewed; Ventures appropriation reduced

(Continued from page 1)

Department managers, Chief Operations Office Willy Fuentes, and Secretary-Treasurer Charles Jackson are now looking at potential areas for reductions.

Their proposals will be brought to Tribal Council in early January.

Secretary-Treasurer Jackson said the plan is to make the reductions with the priority being to not lay people off from their

jobs.

But the reductions for 2004 will be very hard to meet without a reduction in personnel, said Jackson.

The problem is that significant budget cuts have already happened in previous years and in the current year. These reductions were made in large part without personnel cuts. By now there are fewer and fewer places to look for budget reductions other than personnel.

### No new PL 93-638 contract

The 2004 tribal budget includes no additional PL 93-638 contracting between the Confederated Tribes and the federal government. Council considered but rejected a proposal for the tribes to enter into more extensive PL 93-638 contracting with the BIA and IHS.

Additional contracting — whereby the tribes would assume a larger role in delivery of federal services on the reserva-

tion — was the only realistic proposal to add revenue to the tribal budget in 2004, said Jackson. In other budget items:

The tribes will not renew the Rose Garden Skybox contract. The 2004 budget includes \$76,000 for the Skybox, which will meet the existing contract, lasting through the end of the current basketball season. The tribes have had the Skybox for the past nine years.

The 2004 budget includes

\$100,000 for the planned Sidwalter fire hall. Eventual cost of building the fire hall is about \$550,000.

### Jobs initiative

The 2004 budget includes a \$500,000 appropriation for Warm Springs Ventures, the tribal economic development corporation. The \$500,000 is half of the \$1 million proposed for Ventures.

The budget designated

\$125,000 from the Business and Economic Development budget for an employment initiative to be administered by Business and Economic Development and the Community Employment Liaison.

The initiative is to create permanent job opportunities on the reservation for tribal members.

*A summary of the budget resolution is printed below on this page.*

# The 2004 tribal budget resolution

### Resolution No. 10,333:

**Whereas** the Tribal Council has completed the annual budget process including review of financial needs and revenue projections for the next calendar year; and,

**Whereas** the Tribal Council has reviewed the proposed 2004 Tribal Budget with the reservation community by conducting district meetings and a general council meeting; and,

**Whereas** tribal Enterprise dividends, revenues, timber stumpage and other sources set forth below are the minimum levels expected and Tribal revenue from the following sources is estimated for calendar year 2004:

**Timber revenue:** \$3,202,555.

**Interest revenue:** 1,225,000.

**Enterprise dividends:** 13,500,000.

**Other revenue** (fines, permit fees, leases, etc.): 753,515.

**Indirect revenue:** 2,000,000.

**Other sources:** 5,699,947.

**Grand total revenue/sources:** 26,381,017; and,

Whereas tribal member input during the budget process emphasized concerns about employment, education, public safety, travel, committees, enterprises, housing, natural resource protection, the need for program and employee accountability, the quality of service delivery, revenues and the overall size of the budget; and,

**Whereas** the Tribal Council feels that Tribal program managers need to be more innovative, more efficient and more effective in operating Tribal government programs to deliver services to the community; and,

**Whereas** the amount reflected in the following appropriated budget will serve the needs of the Confederated

Tribes of Warm Springs for the Calendar year 2004:

**2004 Budget Expenditures**  
**Operating budget:** 19,772,074 proposed; 18,134,074 appropriated.

**Community assistance:** \$213,025 proposed; \$213,025 appropriated.

**Debt service:** \$680,126 proposed; \$680,126 appropriated.

**Economic development:** \$1,589,392 proposed; \$1,089,392 appropriated.

**Capital projects:** \$1,000,000 proposed; \$1,000,000 appropriated.

**Grand total expenditures:** \$23,254,617 proposed; \$21,116,617 appropriated.

**Available for Per Capita:** 5,350,000 proposed; 5,264,400 appropriated.

**Budget surplus:** 0.

**Now therefore be it resolved** by the 22nd Tribal Council of the Confederated Tribes of the Warm Springs Reservation of Oregon, pursuant to Article V, Section 1 (f), as amended, of the Tribal Constitution and By-Laws, that the foregoing budget is approved with an effective date of January 1, 2004; and

**Be it further resolved**, that the sum of \$21,116,617 is hereby appropriated for expenditure pursuant to the foregoing annual budget for the twelve month period January 1, 2004 through December 31, 2004 and the Secretary of Interior or his/her authorized representative is hereby requested to approve such budget; and

**Be it further resolved**, that the Tribal Council herein appropriates (transfers to the General Fund) as a source of funds for this Budget \$500,000 of "Investment Income from Idle Cash" that has accumulated in

the Retained Earnings of the Credit Enterprise; and

**Be it further resolved**, pursuant to Resolution No. 7720 and Articles V and VI of the "Warm Springs Revenue Reserve Fund" policies, the Tribal Council further appropriates \$2,000,000, or such amount as is required to maintain a General Fund Working Capital Reserve Balance of \$6,000,000, from current and accumulated prior year earnings from the "Revenue Reserve Fund" to be made available as a source of funds in this tribal budget; PROVIDED that the Secretary-Treasurer deems such withdrawal and use of funds necessary in order to maintain adequate working capital in the Tribes' General Fund; PROVIDED FURTHER that total Tribal Budget expenditures for 2004 shall not exceed the amount authorized by this Resolution; PROVIDED FURTHER that the Secretary-Treasurer shall promptly notify the Tribal Council of such withdrawal; PROVIDED FURTHER that the Secretary-Treasurer shall, upon making a determination that adequate funds are available to meet all other Tribal obligations, notify the Tribal Council and take steps to reimburse into the "Revenue Reserve Fund" funds in the same amount as were withdrawn pursuant to this authority; and,

**Be it further resolved**, that the Tribal Council directs that the following budget and program designations shall be implemented as part of this resolution:

1) Other Proposed Increases includes \$25,000 for Insurance, \$50,000 for Land Purchases, \$25,000 for Public Utilities Electricity Costs, \$25,000 for Political Contributions and \$76,000

for the Rose Garden Skybox;

2) The sum of \$125,000 shall be designated from the Business and Economic Development Budget and allocated for an "Employment Initiative" to be jointly administered by Business and Economic Development and the Community Employment Liaison to create permanent job opportunities on the reservation for Tribal members in 2004;

3) The \$100,000 in this budget for the Sid Walter Fire Hall shall be considered the first of a multi-year commitment of funds that will be set aside in a special account to accumulate until sufficient funds are appropriated and available to construct a new Fire Hall at Sid Walter; and,

**Be it further resolved**, that it is the direction of the 22nd Tribal Council that the Tribal Government organization improve efficiency through a continued gradual and permanent downsizing of Tribal Government operations to better match anticipated revenues with expenditures during the fiscal year 2004. The Secretary-Treasurer

is hereby authorized and directed to coordinate with the Chief Operations Officer to implement program and budget reductions to achieve an overall permanent base budget reduction of Tribal Government program operations and services in an amount not less than \$601,000 PROVIDED that the Secretary-Treasurer and Chief Operations Officer implement a strategic plan designed to achieve Tribal Council approved priorities that is supplemented with a performance measurement and reporting system;

PROVIDED FURTHER that the budget reductions shall be allocated in accordance with the following percentages (62 percent from COO and Operations; 23 percent from Secretary-Treasurer and Administrative Support Services; 9 percent from Tribal Council, Committees and the Courts; 7 percent from General and Administration);

PROVIDED FURTHER that in the event sufficient reductions are not implemented by January 19, 2004, the Secretary-Treasurer is authorized and di-

rected to take all necessary action to implement any remaining budget reductions as required by this resolution; and,

**Be it further resolved**, that the appropriated funds for non-capital programs shall be eligible for expenditure for a period not to exceed 2 calendar years and that the appropriated funds for capital items and projects shall be eligible for expenditure until the projects are completed; and,

**Be it further resolved**, that the Secretary-Treasurer of the Confederated Tribes of the Warm Springs Reservation of Oregon is hereby authorized to proceed with the expenditure of funds for the purposes and amounts indicated in the BUDGET; PROVIDED that all constitutional provisions are met; PROVIDED FURTHER that the Secretary-Treasurer is authorized, upon making a determination that sufficient revenues will not be available to fund all expenditures authorized in this Budget Resolution, to take all necessary action to ensure that actual expenditures do not exceed the amount of available funds.

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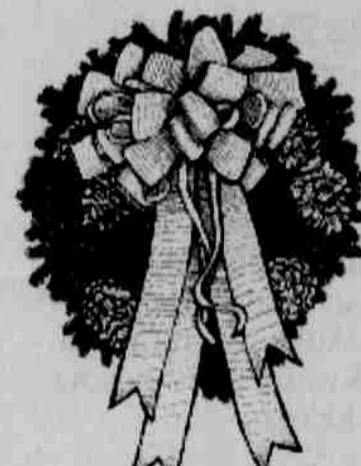
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