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Too many chiefs?

Personnel evaluations of former Pendleton Fire Chief Mike Ciraulo, conducted by City Manager Robb Corbett and Pendleton Public Safety Chief Stuart Roberts, provide the basis for recent reporting in this newspaper. Ciraulo abruptly resigned his position last month, though neither he nor Corbett would comment specifically why that decision was made.

The evaluations were illuminating. They made clear that both Corbett and Roberts thought highly of Ciraulo, noting that he had inherited a difficult job and made progress on many fronts. But the reports also showed they had disagreements over personnel decisions, budgets and how city administration is organized, specifically that the police chief currently oversees the fire chief. Somewhere in there, early retirement became the best option for moving forward.

There is no debating that Ciraulo's biggest accomplishment in his short tenure is getting a \$10 million bond passed to build a new fire station at the old St. Anthony hospital site. Ciraulo was instrumental in passage of the bond, and we believe it wouldn't have happened had he not been on board.

Owner

Remember that it wasn't that long ago - 2014 — that the city was rushing toward a \$10 million bond to build a new station and spend millions on deferred maintenance of city properties. But at that time the plan for the fire station wasn't even clear — the location and cost were unknown — and a paperwork error thankfully stopped it from making it to the ballot where it would likely have been defeated and given the city an unnecessary black eye. Cirualo came in and restored credibility, helped hatch a clear plan and then helped the department form a united front to educate voters.

That couldn't have happened in 2014, when the city was cycling one-by-one through multiple fire chiefs in just a few years. This lack of stable leadership led to an underperforming department. And as Ciraulo's evaluations suggest, Corbett and Roberts knew that, too. That is one reason why Roberts was tasked to oversee the fire department while leadership was in flux, even though he understands that should not be the



Pendleton Fire Chief Mike Ciraulo gives the thumbs up after hearing the unofficial results that the Pendleton fire bond had passed during a 2016 election night party

longterm arrangement.

What's done is done, but Ciraulo's quick retirement leaves a real feeling that the city of Pendleton lost a committed and professional — yet imperfect — fire chief who filled a position the city has had a very hard time doing with any regularity. Maybe retirement was inevitable in this situation, but it is not the best outcome for the city.

It will now be critical for the city of Pendleton to show voters, taxpayers and residents that the department is spending money wisely on the new hall. Much of the design work is done, but city administration will now supervise the doling out of dollars and the construction process.

Perhaps the ability to work in a brand new building will attract a midcareer professional with administrative experience. If so, they should be allowed to head the department and continue to improve the morale and professionalism of Pendleton Fire.

If not, Roberts and Corbett will have to do more administrative work, the rank and file in the fire department may feel unmoored once again, and the city may have wished they had found a way to convince Mike Ciraulo to stay.

Battling Trump with his dying breaths

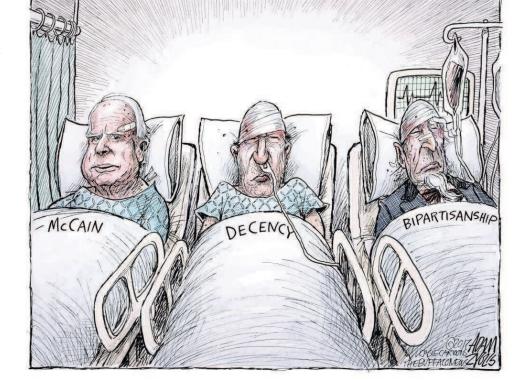
S en. Lindsey Graham once described his friend John McCain as someone who would "run across the street to get in a good fight."

McCain's final battle came straight to him. I'm not talking about the one against

brain cancer, which has kept the 81-year-old senator at home in Arizona for months and prompted many friends, including Joe Biden,

to travel there recently to see him, possibly for the last time. I'm talking about the one against Donald Trump.

McCain has waged it



and hallucinated. "I don't have a complaint," McCain says in his book, which was written with Mark Salter and will be released on May 22. He's grateful, he adds, that he "made a small place for myself in the story of America." A small place. I sometimes forget, thanks to Trump, what the music of understatement sounds like.

"There is a scarcity of humility in politics these days," McCain writes. I wonder if he has anyone particular in mind. No, that's a lie: All of us know precisely which someone he has in mind, the same person in his thoughts when, in Munich in February 2017, he expressed alarm about an "increasing turn away from universal values and toward old ties of blood and race," about "the hardening resentment we see toward immigrants" and about "the growing inability - and even unwillingness - to separate truth from lies." In his new book he calls out Trump by name, saying that the president's cries of "fake news" are "copied by autocrats who want to discredit and control a free press" and that his lack of empathy for refugees is "appalling." "The world expects us to be concerned with the condition of humanity,' McCain writes. "We should be proud of that reputation. I'm not sure the president understands that." Kerrey said that "history is not going to be kind to those who were silent" about Trump's attack on truth, norms, civility and so much else. Has McCain been quite vocal enough? "I think history will say that he was in the top 10 percent of the class," Kerrey said. "Could have been higher." Donald Critchlow, a professor of political science at Arizona State University, told me: "If Trump's presidency fails, Senator McCain will be remembered as a Jeremiah who warned that the party had taken a road to perdition." And if it succeeds? Then he is "part of an old guard" vainly resisting a new day, Critchlow said. Either way he has my gratitude. Although I disagree with many of his political views, including his too-keen itch for foreign intervention, that doesn't prevent me from admiring him enormously. Nor should it, a point that he makes in his book. "I don't remember another time in my life when so many Americans considered someone's partisan affiliation a test of whether that person was entitled to their respect," he writes, ruefully, adding that while Biden, Ted Kennedy and other Democratic friends of his never voted for the same candidate for president as he did, his friendships with them "made my life richer, and made me a better senator and a better person."

Trump's election, including a speech in Philadelphia last October, when he pushed back against the "half-baked, spurious nationalism" that was

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gripping too many Americans and lamented the abdication of America's moral leadership in the world.

He wages it in a forthcoming book, "The Restless Wave," an advance excerpt of which includes his complaint that Trump fails "to distinguish the actions of our government from the crimes of despotic ones" and that he prioritizes "a reality-show facsimile of toughness" over "any of our values."

The fight isn't really between two men. It's between two takes on what matters most in this messy world. I might as well be blunt: It's between the high road and the gutter. McCain has always believed, to his core, in sacrifice, honor and allegiance to something larger than oneself. Trump believes in Trump, and whatever wreckage he causes in deference to that god is of no concern.

"Trump is in every single way the opposite of John McCain," Bob Kerrey told me recently. "He may be the opposite of every president we ever had." Kerrey and McCain both served in Vietnam, they overlapped in the Senate and they stay in touch. So Kerrey knows that Trump has caused McCain no small measure of anguish, but less because of Trump's crassness and the daily tragicomedy of his administration this, too, shall pass — than because of "the impact on democracy." It could be enduring, and it could be profound.

That's why a patriot like him could never sit this one out.

Trump finds McCain's biography and example threatening; that was obvious in an insult in the summer of 2015, just a month into Trump's presidential campaign. At a forum in Iowa, Trump mocked McCain's many years as a prisoner of war in Vietnam — years during which McCain refused offers of release because he didn't want to be a tool of North Vietnamese propaganda — by saying: "He's not a war hero. He's a war hero because he was captured. I like people that weren't captured."

McCain brushed it off. "He never

mentioned it," Gen. David Petraeus, who sits on the board of the McCain Institute for International Leadership at Arizona State University, told me. "I raised it with him one time. I said, 'I just want to assure you that everyone I know — and I — regard you as an extraordinary hero.' He said: 'I know. It's nothing.""

It's all too easy, in the context of Trump, to idealize political leaders who came before him and airbrush their flaws. McCain has his share, including the occasional rashness reflected in his selection of Sarah Palin as a running mate in 2008. Did she help pave the way for Trump? What a cruel irony if so.

But it's also true that two Republican titans near the end of their days provide crystalline counterpoints to Trump — they're statesmen to his salesman. One is George H.W. Bush, the former president, and my colleague Bret Stephens recently wrote a gorgeous meditation on the dichotomy of Bush's versus Trump's approach to leadership.

The other is McCain, who presents a similar dichotomy.

CNN reported Wednesday that Trump, to answer questions about his health when he was a candidate, dictated that ludicrous, half-page doctor's note that raved about his "astonishingly excellent" condition. McCain answered health questions during the 2008 campaign by making several doctors from the Mayo Clinic available to reporters and by giving some reporters a look, albeit timelimited, at pages upon pages of his actual medical records.

Trump cited bone spurs in his heels to avoid Vietnam. McCain, a Navy pilot, had an arm broken and ribs cracked during the torture that he endured while imprisoned by the North Vietnamese.

Trump jump-started his political career with the lie that Barack Obama was born outside the United States and thus an illegitimate president. During the last weeks of Trump's presidential campaign, he branded Hillary Clinton a criminal and encouraged supporters to chant, "Lock her up."

During the last weeks of McCain's 2008 presidential campaign, he grew so concerned about supporters' hostility to and misconceptions about Obama that he corrected and essentially chided them. "He is a decent person," he told a man who had volunteered that he was "scared" of an Obama presidency. When a woman at that same campaign event chimed in that Obama was "an Arab," McCain told her that she was wrong. "He's a decent family man," he added.

Trump is never to blame and quick to malign onetime allies who have grown inconvenient. McCain never badmouthed Palin, despite ample reason. "John McCain doesn't throw people under the bus for his decisions," Petraeus said, adding, when I asked him how rare that was, "Oh, man, just look around."

Trump demands instant gratification. McCain served for four years in the House before his three decades in the Senate, during which he worked his way up to his cherished post as chairman of the Senate Armed Services Committee. He tried — and failed — to get the Republican presidential nomination in 2000 before succeeding eight years later.

Trump invites pity for all the slights he suffers plus plenty that he only imagines, and he readily boasts about achievements actual Such grace is unimaginable from Trump. That's why it's so vital that McCain is using his waning time to model it.

Frank Bruni, an Op-Ed columnist for The New York Times since 2011, joined the newspaper in 1995.

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