

Cooperation of State in Building Commonwealth, Urged

RESOURCES OF OREGON SHOWN

Special Message Addressed By Chief to Readers Of This Paper

Greater co-operation between Eastern and Western Oregon in working out the problems of the entire state was urged by Governor Norblad in his New Year's message as the greatest need of the state during 1931.

"Such co-operation would mean that Oregon soon would assume her natural and rightful place as the front door of the United States—the door through which would extend the trade channels reaching over one-half the population of the world," the governor declared.

In characterizing the state as containing "the true spirit of the friendliness of the West," Governor Norblad stressed the unlimited resources with which the state is blessed and urged their continued and rapid development in all branches.

Text of Message Given
The text of the governor's message, issued exclusively to readers of the Oregon Statesman, is as follows:

"It is a new year, new conditions, new hopes, new joys and sorrows confront the people of the great state of Oregon as preparations are made for 1931.

"We read in history of the development of the Oregon country, which really is the growth and development of the entire Pacific Northwest—a thriving region literally teeming with potential possibilities in all lines of endeavor.

"Oregon history is filled with the romance and the thrilling adventure of the early explorers from the time the earliest white man arrived, through the days of the traders, the pioneer settlers who harkened to the call of the Golden West and even unto today.

"In 1842 came that most historic westward march of men, kind and from that time the immigration has continued as the true stories of this land, the garden spot of the world, have filtered eastward. Since that time Oregon has developed and prospered most rapidly, with 36,000 square miles of territory and wonderful resources which are being brought rapidly into usage.

Farming Land Is Rich
"In the fertile valleys west of the Cascade mountains may be found some of the richest farming land in the country. East of the mountains stretch the great plains and the far reaching fields of grain. Oregon is famous for her fruits and vegetables—and the forests form a great natural resource. Its fisheries are world famous, while manufacturing and commerce continue to grow in a most healthy manner.

"We have the mountains, the ocean, the delights of a moderate climate, an abundance of health-giving sunshine, the marble halls of Oregon, Crater Lake, the "Alps of America," the beautiful flowers which add joy and gladness the entire year around—and we have in Oregon the true spirit of the friendliness of the West.

"Oregonians should learn and are learning that the problems of Eastern Oregon are the problems of Western Oregon, and the problems of Western Oregon are the problems of Eastern Oregon. Such co-operation would mean that Oregon soon would assume her natural and rightful place as the front door of the United States—the door through which would extend the trade channels reaching over one-half the population of the entire world.

Privilege to Live Here
"We are blessed with the priv-

14 Local Citizens and Mayor Make up Membership of Governing Board

Tabulation Made of Districts Served by Councilmen; Thumbnail Sketches Reveal Records

For the benefit of those who want to know the form of government in Salem, it may be said that the capital city has the aldermanic form, with two representatives from each of the seven wards and then of course, one mayor.

The mayor is elected for a term of two years and hence P. M. Gregory will serve as mayor for two years beginning January 1, 1931.

Just to figure out the mental complex of the "city fathers" this story is written, giving the occupations of members. The story opens up with the mayor and then on to ward one, with the names written after the story of ward seven has been related.

Ward One
H. M. Vandevort, stock buyer and fruit grower, has two years to serve on the council. He is an old-timer on this job and as he freely speaks his mind, makes good newspaper copy for reporters.

Ward Two
Sam A. Hughes, on the docket for a four year term, is a repeater when it comes to serving on the council. He served in the legislature two terms from Marion county and city duties have no terror for him. He is a cement contractor and builder.

Ward Three
W. H. Dancy, in for two years, has served so many years on the city council that he can find the city hall with his eyes shut. He is docketed for two years more. His services have been and are with the telephone company. His hobby and special interest is the Salem fire department.

Ward Four
George W. Averett, whose term expires December 31, 1932, is in the credit department of the Spaulding Lumber company. He has been serving on the council for several months and has a pretty good idea of what he is getting into as one of the "city fathers."

Ward Five
F. L. Wilkinson, real estate, is an old timer on the council and as his name is last on the roll call, has a pretty good idea where the wind blows before he has a chance to vote. He is on the job for two years and comes from that part of the city north of Market street.

Ward Six
David O'Hara, in for a second of four years, also comes from that vast north end of the city and has a good job in the office of the secretary of state. Duties of a councilman are old stuff to Mr. O'Hara. Without trying to remember, he can head to the city hall every first and third Monday night of the month.

Ward Seven
Paul Hendricks, in for two years, comes from the vast open spaces of the city, as evidenced by the fact that he is in the real estate business and takes his councilman job seriously.

Ward Eight
Dr. O. A. Olson, also from the vast open spaces in ward seven part of the city, was elected for a term of four years. He is the only dentist on the council. He has served on the city council before and knows what it is all about.

Ward Nine
Chris J. Kowitz, lawyer and the only lawyer on the council, has two years more to serve. His constant companion is a pipe.

Ward Ten
Clifford W. Brown company, hops and wool, has served several years on the council and as a member of the budget committee, has the pleasure of taking part in parceling out money to be expended annually by the city. He is in for a term of four years.

Ward Eleven
Watson Townsend is engineer with the state highway department. He has been in politics as far back as he can remember and likes it. Has been on the council several years on the council.

Ward Twelve
Paul Hendricks, in for two years, comes from the vast open spaces of the city, as evidenced by the fact that he is in the real estate business and takes his councilman job seriously.

Ward Thirteen
Dr. O. A. Olson, also from the vast open spaces in ward seven part of the city, was elected for a term of four years. He is the only dentist on the council. He has served on the city council before and knows what it is all about.

Ward Fourteen
Chris J. Kowitz, lawyer and the only lawyer on the council, has two years more to serve. His constant companion is a pipe.

Ward Fifteen
Clifford W. Brown company, hops and wool, has served several years on the council and as a member of the budget committee, has the pleasure of taking part in parceling out money to be expended annually by the city. He is in for a term of four years.

Ward Sixteen
Watson Townsend is engineer with the state highway department. He has been in politics as far back as he can remember and likes it. Has been on the council several years on the council.

Ward Seventeen
Paul Hendricks, in for two years, comes from the vast open spaces of the city, as evidenced by the fact that he is in the real estate business and takes his councilman job seriously.

Ward Eighteen
Dr. O. A. Olson, also from the vast open spaces in ward seven part of the city, was elected for a term of four years. He is the only dentist on the council. He has served on the city council before and knows what it is all about.

Ward Nineteen
Chris J. Kowitz, lawyer and the only lawyer on the council, has two years more to serve. His constant companion is a pipe.

Ward Twenty
Clifford W. Brown company, hops and wool, has served several years on the council and as a member of the budget committee, has the pleasure of taking part in parceling out money to be expended annually by the city. He is in for a term of four years.

Ward Twenty-One
Watson Townsend is engineer with the state highway department. He has been in politics as far back as he can remember and likes it. Has been on the council several years on the council.

Ward Twenty-Two
Paul Hendricks, in for two years, comes from the vast open spaces of the city, as evidenced by the fact that he is in the real estate business and takes his councilman job seriously.

Ward Twenty-Three
Dr. O. A. Olson, also from the vast open spaces in ward seven part of the city, was elected for a term of four years. He is the only dentist on the council. He has served on the city council before and knows what it is all about.

Ward Twenty-Four
Chris J. Kowitz, lawyer and the only lawyer on the council, has two years more to serve. His constant companion is a pipe.

Ward Twenty-Five
Clifford W. Brown company, hops and wool, has served several years on the council and as a member of the budget committee, has the pleasure of taking part in parceling out money to be expended annually by the city. He is in for a term of four years.

Ward Twenty-Six
Watson Townsend is engineer with the state highway department. He has been in politics as far back as he can remember and likes it. Has been on the council several years on the council.

Ward Twenty-Seven
Paul Hendricks, in for two years, comes from the vast open spaces of the city, as evidenced by the fact that he is in the real estate business and takes his councilman job seriously.

Ward Twenty-Eight
Dr. O. A. Olson, also from the vast open spaces in ward seven part of the city, was elected for a term of four years. He is the only dentist on the council. He has served on the city council before and knows what it is all about.

Ward Twenty-Nine
Chris J. Kowitz, lawyer and the only lawyer on the council, has two years more to serve. His constant companion is a pipe.

STATE GROUPS ON FIRM BASIS

Soundness of Structure is Stressed by Hoss as Year Closes

By HAL E. HOSS, Secretary of State
The year 1930 has been an important one from the standpoint of state affairs, in that a certain stability seems to have been attained—a stability which is essential to sound development and is a starting basis for any consistent program.

True it is that politically and on the surface we have been in a state of constant turmoil. Also certain it is that all departments and commissions whose heads secure their positions by executive appointment are undergoing certain misgivings and temporary internal upheavals because of the uncertainty of their tenure, but what I refer to is the general solidarity of the whole state structure from an administrative point of view.

State institutions were never supervised by a better personnel than now makes up the group of superintendents and directors. Outside of lack of adequate facilities for coping with their problems—facilities which may be provided by legislative enactment only, and which constitute mainly better buildings and physical equipment, the various state supported and state aided departments are maintaining high standards of inmate morale and managerial efficiency.

The value of the successful and harmonious operation of a state institution cannot be measured in dollars and cents—the management, conversely, with its attendant opportunity for disaster, always is costly, and liable to prove a tremendous expense, not only in money but in property and human lives as well, and not only to the state as a whole, but in particular local communities wherever deprived minds choose to operate.

Institutions in A1 Condition
For myself, then, as a member of the state board of control under whose jurisdiction the management of the state institutions come, I have a feeling of gratitude and thankfulness to the heads of the various divisions of the state work, who, by their loyalty and devotion to duty, are so conducting the affairs of their offices as to make for a justifiable feeling of security and effectiveness. It takes more than the salary appeal to secure good men and women for state service at our institutions, and the record now being made, I think, is clearly indicative of the healthy condition to which I have referred.

In my department I look back on a year of preparation for many important developments. During 1930 the state department has been planning and working toward the desired ob-

jective of simplification in system, efficiency in service, economy in administration, and above all, a whole hearted spirit of co-operative effort, designed not only to aid the general public, but our colleagues in state service as well.

Employees Cooperating
It is not sentimentality which prompts me to say that I believe a new spirit of usefulness and service is abroad in all departments of the commonwealth's activities. Department heads who know human values, and have proper conceptions of employee psychology, are bound to know that a happy and contented group of workers becomes an efficient and loyal group, reflecting their own conditions in the quality of the service they help to render, and thus establishing a new standard in the eyes of the public toward all state and public operations. In my mind there is nothing more sadly needed than a more charitable public attitude toward its public workers—a new appreciation of long hours and unselfish effort in essential activities designed for the protection and convenience of the people as a whole.

All's well in state circles for 1931; I believe in our institutional management; and plans are maturing which presage success for the new year.

KAY MILL OBTAINS ITS SHARE ORDERS
The veteran Thomas Kay woolen mills successor to what was virtually the oldest industry in Salem except flour milling and cutting lumber, has continued its operations through 1930. While the year has been another hard year for all textile plants, the Kay mill has succeeded in getting a good share of orders and its operations have gone forward with fairly satisfactory volume through 1930. There was a lull in the summer but the deferred buying was felt in September and October. The last months of the year have been quiet but the first orders for spring merchandise are coming in.

The mill manufactures from Oregon wool a variety of woolen products: ladies coatings, men's coatings and suitings, flannels, blankets and robes. The yard goods go chiefly to the cutting up trade and the blankets and robes are sold through jobbers. T. B. Kay is president and K. H. Pickens manager.

PACKING COMPANY HAS LARGE OUTPUT
One of the large canning activities in Salem that of the Oregon Packing company which operates two large plants. One on Twelfth street cans fruits and berries; and one on Thirteenth street opposite the

ARRIVAL NOTICE 1931
Illustration of a man with a hat and a woman with a hat, possibly representing the arrival of the new year or a specific event.

THANKS... to our customer friends
Sincerest of thanks and best wishes. Thanks for your patronage of 1930—Good wishes for you and yours in 1931. Our appreciation of your past favors is exceeded only by our desire to more firmly merit your patronage and friendship during this and many other years to come.

BISHOP'S
Clothing and Woolen Mills Store.

CHEMEKETAN GROUP AT 'Y' IS GROWING

For the past two years and more, groups of people whose numbers varied from six to 50 at a time were to be seen taking themselves to the woods, the trails, the open fields and the mountains. At almost regular intervals came announcements that a hike would be led by Mr. Mrs. or Miss So and So, the mileage was approximated together with a word about the country to be covered, and the hikers turned out accordingly. This little group of nature lovers has grown from a small nucleus which was organized, as the Chemeketans, in September, 1928, to a large family of 84, the present membership.

It has been the purpose of the club to awaken an interest in the exploration of Oregon, to stimulate a love for the mountains and forests; and to create a desire to visit such places on foot. In addition to hiking and mountain climbing, the Chemeketans have enjoyed swimming, snowshoeing and skiing, and each winter season there has been an expedition to Government Camp on Mt. Hood for snow sports.

Hikes to "Tall Timber"
Perhaps the most outstanding activities of the club are the annual outings, which have been called by all who partake in them "perfect vacations." The first was a week spent at wild and beautiful Marion Lake, high up in the Cascades, miles from civilization. An ascent of Mt. Jefferson was a climax of the week. The second outing in 1930 was two weeks of wholesome fun in the Three Sisters country, with a climb up the North Sister, and an incidental three-day trip to Crater Lake.

There have been week-end excursions to the coast, many overnight trips necessitated by an early start for a long tramp, several joint hikes with the Mazamas and Trails clubs, both of Portland, and the Obsidians of Eugene; and annual Mt. Hood plant in 1930.

NO PLANT ALTERATIONS OF CONSEQUENCE WERE MADE AT THE STARR CANNERY'S PACK IS NORMAL
The Starr Fruit Products company operating on South High street has made the customary run in 1930. The manager, Dan Roberts, reports the pack moving out quite well. Fruits and berries are packed and sold all over the country. This plant is one of the many Salem canneries which afford a ready market for the large tonnage of fruits and berries grown in this mid-valley region.

MILES MILL HUMS WITH STEADY WORK
Steady operations two shifts every twenty four hours have prevailed through 1930 at the plant of the Miles Linen company. Prospects are good for continued two-shift operation at this plant which manufactures salmon nets, fish twine, sack twine, linen threads from flax fibre grown and processed in Oregon. The Miles plant has operated for several years and under present management has proved very successful.

STARR CANNERY'S PACK IS NORMAL
The Starr Fruit Products company operating on South High street has made the customary run in 1930. The manager, Dan Roberts, reports the pack moving out quite well. Fruits and berries are packed and sold all over the country. This plant is one of the many Salem canneries which afford a ready market for the large tonnage of fruits and berries grown in this mid-valley region.

CLIMBS. HIKES VARY IN LENGTH FROM FOUR TO TWENTY MILES, AND ARE OPEN TO ANYONE WHO IS INTERESTED.
The club also enjoys social evenings throughout the year, and an annual banquet.

VALLEY MOTOR
Best Values This Week

1930—Model A Town Sedan	\$700
1930—Model A DeLuxe Sedan	\$675
1930—Model A Tudor	\$550
1930—Model A Coupe	\$550
1930—Model A Roadster	\$450
1930—Model A Truck	\$565

Valley Motor Co
Corner Center and Liberty Tel. 1995

STARR CANNERY'S PACK IS NORMAL

The Starr Fruit Products company operating on South High street has made the customary run in 1930. The manager, Dan Roberts, reports the pack moving out quite well. Fruits and berries are packed and sold all over the country. This plant is one of the many Salem canneries which afford a ready market for the large tonnage of fruits and berries grown in this mid-valley region.

NO PLANT ALTERATIONS OF CONSEQUENCE WERE MADE AT THE STARR CANNERY'S PACK IS NORMAL
The Starr Fruit Products company operating on South High street has made the customary run in 1930. The manager, Dan Roberts, reports the pack moving out quite well. Fruits and berries are packed and sold all over the country. This plant is one of the many Salem canneries which afford a ready market for the large tonnage of fruits and berries grown in this mid-valley region.

CLIMBS. HIKES VARY IN LENGTH FROM FOUR TO TWENTY MILES, AND ARE OPEN TO ANYONE WHO IS INTERESTED.
The club also enjoys social evenings throughout the year, and an annual banquet.

VALLEY MOTOR
Best Values This Week

1930—Model A Town Sedan	\$700
1930—Model A DeLuxe Sedan	\$675
1930—Model A Tudor	\$550
1930—Model A Coupe	\$550
1930—Model A Roadster	\$450
1930—Model A Truck	\$565

Valley Motor Co
Corner Center and Liberty Tel. 1995

A Happy New Year

May 1931 bring to you and yours a year of happiness and prosperity is the sincere wish of every officer and director here at the United States National.

And we shall welcome the opportunity to co-operate with you in every way possible to insure success in your business and financial affairs.

The United States National Bank
Salem Oregon

SMITH & WATKINS

Throughout the year just passed

Our Famous Clock
has steadily ticked off —

365 days
8760 hours
525,000 minutes
31,536,000 seconds

Every second of the year we strove to serve you faithfully and efficiently

And Now

As the clock begins the never-ending cycle again we thank you for your cooperation and patronage during the past year and invite you to visit our station often during 1931.

HAPPY NEW YEAR!

"THE STATION WITH A CLOCK"

"Jim" "Bill" **SMITH & WATKINS**

Invite us to your next blowout

WE FEATURE

Firestone
TIRES BRAKES BATTERIES

SMITH & WATKINS

Throughout the year just passed

Our Famous Clock
has steadily ticked off —

365 days
8760 hours
525,000 minutes
31,536,000 seconds

Every second of the year we strove to serve you faithfully and efficiently

And Now

As the clock begins the never-ending cycle again we thank you for your cooperation and patronage during the past year and invite you to visit our station often during 1931.

HAPPY NEW YEAR!

"THE STATION WITH A CLOCK"

"Jim" "Bill" **SMITH & WATKINS**

Invite us to your next blowout

WE FEATURE

Firestone
TIRES BRAKES BATTERIES

SMITH & WATKINS

Throughout the year just passed

Our Famous Clock
has steadily ticked off —

365 days
8760 hours
525,000 minutes
31,536,000 seconds

Every second of the year we strove to serve you faithfully and efficiently

And Now

As the clock begins the never-ending cycle again we thank you for your cooperation and patronage during the past year and invite you to visit our station often during 1931.

HAPPY NEW YEAR!

"THE STATION WITH A CLOCK"

"Jim" "Bill" **SMITH & WATKINS**

Invite us to your next blowout

WE FEATURE

Firestone
TIRES BRAKES BATTERIES

SMITH & WATKINS

Throughout the year just passed

Our Famous Clock
has steadily ticked off —

365 days
8760 hours
525,000 minutes
31,536,000 seconds

Every second of the year we strove to serve you faithfully and efficiently

And Now

As the clock begins the never-ending cycle again we thank you for your cooperation and patronage during the past year and invite you to visit our station often during 1931.

HAPPY NEW YEAR!

"THE STATION WITH A CLOCK"

"Jim" "Bill" **SMITH & WATKINS**

Invite us to your next blowout

WE FEATURE

Firestone
TIRES BRAKES BATTERIES