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Source of Banking Strength
THE FAILURE of the largest bank in Astoria brings to the front again the fact that the strength of a bank does not depend on the size of its deposits but on the
character of its assets. Banks frequently advertise their total resources as reaching a certain figure. That doesn't mean a
great deal for their liabilities to depositors is always close in amount to the figure of their assets, the difference being the
protection provided by capital, surplus and undivided profits. There is no substitute in banking practice for sound man-
agement. There is no artificial formula which will make banks safe. State guarantee systems have been tried and proven un-
sound. Chain or group banking may have some advantages sound. Chain or group banking may have some advantages
but not to the extent of covering up faulty judgment in loaning money. The only chain nationwide in its extent was the brotherhood banks; but this chain is breaking up and the in-
dividual banks have many of them been disposed of. The in-
vestment coinpany of the engineers which launched an ambivestment company of the engineers which launched an ambi-
tious program of banking, real estate development, etc., has gone into receivership. Rudolf S. Hecht, president of the Hi
bernia Bank and Trust company of New Orleans bernia Bank and Trust company of New Orleans, speaking
before the Illinois Bankers Association recently, made forceful reference to the fact that neither branch nor unit systems of
banking may be substituted for managerial ability. To quote from his speech:
 doors within 48 hours, the tratlure of the Home Ban
78 branches, and the practical failure and forced
Merchants' Bank of Canada with 400 branches. conduct
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 most of the therer, we have hricencles of the the a point in our profession where town bankers can be supplied,
not necessarily by making any fonda townental changes in our banking helpfulness."
The fact that a large bank in an important city of the
state has passed into liquidation is no index of banking conditions over the state as a whole. The Astoria situation was
one of some years' standing. Conditions there now are distinctly favorable as fishing, which is the major activity is
this season highly profitable. The state banking department has been increasingly vigilant in preventing banks from get-
ting into strained situations. Since the post-war tious. It may still be said that there are "too many bank for all to thrive; the process of elimination will probably be
through mergers and absorption rather than through forced
liquidation.

Secretary -or Executive?


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BITS for BREAKFAST


Editors Say:


Here and There:

Local and Abroad, in the CurLocal News.



## Your Executor

## This Institution or an Individual?





