WAR SECRETARY

MISTAKES ARE NOT RULE

Big Question Is Ships to Carry Forces Abroad; Many Facts Told

(Continued from page 1)

submitted documents to prove that France and Great Britain were supplying artillery and machine guns for the first forces at their own urgent request in order that ships might be useed for other purposes.

In all that was done prior to the departure of the first troops, General Pershing shared in the deliberations and approved the decisions reached, Mr. Baker declared, and now surrounded with a staff of trained regular officers, Pershing is in France as the "eyes of the army."

Cantonment History Given. Every step taken has been founded on his long daily cabled reports of

Tables were cited to show that over-crowding in the camps and cantonments had not been general and that the sickness had come mostly in the camps where medical opinion had agreeed it was least to be expect eed. The history of the development and building of the cantonments was given in detail to show that every precaution possible had been taken. Analyzing the efforts of the ord-

nance bureau, the secretary said that General Crozier had urged for years a great artillery preparation; that he at least had realized the time France herself "with the enemy at been er throat," he added, "had not been able to see what vast gun programs the war would lead into.

During his general statement of the war plan and how it was devolopend, Mr. Baker was rarely inter- the thing for us to do over there. rupted. He said:

"Now, gentlemen, about the plan of the war. It will be remembered States and some country, each of coming into a war which had been us the story grew old. going on for two and one half years, to be waged.

Circumstances Face U. S. troops in the open. There lay the thrown into the scrap heap. antagonists on opposite sides of No death grapple with one another. Our antagonists were on the other side of It is not a static thing.

that line and our problem was and

is to get over there and get him. 'It was not the problem of doing first place, we were going to fight in France, not on our own soil and therefore at the very beginning, it was obvious that the thing we had to de was not to map out an ideal plan of campaign, not to have the war college with its speculative studies of Napoleon and everybody else, to get at some other country, but then existing situation and bringing the financial, industrial and the mil-Itary strength of the United States into cooperation with that of Great Britain and France in the most immedalte and effective way. That problem could not be decided here. I fancy in this audience there are who have been in the trenches The altogether unprecedented char acter of that problem is the thing which every returning visitor tells us cannot be described in words, cannot be put down in reports; it is a thing so different from anything so vast in its desolation, so extraord inary in its uniqueness that it must be seen and studied on the ground in order to be comprehended at all.

Study Held Essential. "It is easily imagined that we changed this week, and need to be

and found it wholly unadapted to its tempting by using the eyes of the that the army that we sent over was want us to do. just one thing that they did not need, and that some other thing which we might have supplied would have been the thing essential to their suc- bureau work of the department, some

"So that from the very beginning it was not a question of abstract speculation here, but a question of shoulder to the wheel could be put.

you saw Mr. Balfour in the house of and new thing in the places. congress and at the White House and in public meetings at one place

telling how the thing was over there, there and found not to work at all. Joffre's V'sit Recalled.

"The were exchanging information, giving us all that they thought was helpful. And then came Joffer, with his wonderful reputation and his great and charming personality, and he made a great figure here and we welcomed him. It was a tremendous inspiration to see the hero of what is going on at the fighting the Marne; but with him came this unobserved staff of fifteen or twenty or twenty-five young men, the most brilliant men in the French armystrategists, mechanical experts, experts in arms, experts in supplies, experts in industry and manufacture. and they told us not merely the formal and military problems, but they brought over with them men who were in from the beginning, in their reorganization of their industrial plants, and we sat down with them in little groups until finally we collated and collected and extracted all the information which they could give us from their respective coun-And every country which has brought into the war has brought us that sort, or sent us that sort of a staff of experts, and it has been necessary to compare notes and with this as a basis, to form such an idea as might be formed of what was War Not Static Thing.

"But that was not enough. They admitted that it was impossible to that this war broke out in August, draw that picture. They could de-1914. We went into it in April. scribe to us and bring the specifica-1917, so that for two and one half tions and drawings for a piece of aryears, or moretha n two and one tillery, but they could not tell us why the British theory It was not as though war had tillery was by the British preferred broken out between the United to that of the French. They could not picture to us a barrage of heavy them prior to that time having been howitzers as compared to a barrage at peace with one another and with of 70 mm. guns. They could not piceverybody else; so that an immediture to us the association of airate plan should be made in the craft, balloons and mobile aircraft United States for conducting war with artillery uses. They could tell against its adversary, but we were us about it, but even while they tlod

"The one thing they told us from in which the greatest military ex- the very beginning to the end was perts, all the inventive genius, all that this war, of all other, was not a of the industrial capacity of those static thing; that our adversary was greatest countries in the world had a versatile and agile adversary; that for two and one half years been every day he revamped and changed solving the problem of what kind of his weapons of attack and his methwar it was to be and where it was ods of defense; that the sotries they were telling us were true when they left England and France, but an en-"It was nothing for us to decide tirely different thing was probably where our theater of war should be. taking place there now, and they The theater of war was France. It told us of large supplies of weapons was not for us to decide our line of, of one kind and another which they communications. Our line of com- had developed in France and Engmunications was across the thousand land, and which, even before they miles of ocean, one end of it infested got them in sufficient quantity manwith submarines. It was not for us ufactured to take them from the into decide whether we would have the dustrial plants to the front, were sumaneuvering of large bodies of perseded by new ideas and had to be

"They said to us, this is a moving Man's Land in the trenches at a picture; it is something that nobody can paint and give you an idea of

Observation Is Purno "Therefore, it became necessar for us to have eyes there in instant it our way and letting everybody and immediate communication with else take care of himself. In the us and we sent over to France General Pershing, and we sent with him not merely a division of troopsnot on our adversaries' soil, and that I shall refer in a moment—but we sent with him, perhaps I can say safely, the major part of the trained, expert personnel of the army. You know the size of the official corps of the regular army in this country map out the theoretically best way pitiful handful of trained men, and yet it was necessary to divide them It was the problem of studying the up and send over to France officers of the highest quality so that they would be at the front and see in the workshops and in the factories and in the war offices and in the armies, where consultations would take place immediately back of the front-so that they could see the things with their own eyes, and send us back the details by cable every day of the

> perts and officers over there runs into the thousands and they are busy every minute and every day that the sun rises I get cablegrams from General Pershing from ten to sixteen pages long, filled with measurments and formulas and changes of a millimeter in size, great long specifications of changes in details of things which were agreed on last week and

might have perfecteed an army over changed again next week, so that here and carried it across the ocean what we are doing at this end is attask, and it might well have been army there to keep up to what they

"Already you will find in your further examination into some of the

of the divisions, when they come down, you will find that schedules which were agreed upon , weapons study there to find out where our which were selected and which we had started to manufacture, have "They realized that. And so Great been so far discarded, that people Britain sent over to us Mr. Balfour have forgotten the names of tnem and General Bridges and a staff of simost, and new things substituted experts. They came over here and in their place, and those forgotten Double Duty Faced.

"So that if one gets the idea that and another, but the group of ex- this is the sort of war we used to perts whom they brought over with have, or if he gets the idea that this them you did not see much of, and is a static thing it is an entirely erthey distributed themselves roneous idea, and when you rememthrough the war department, and ber that we had to divide this little their ordnance experts sat down with bandful of officers that we had and General Crozier, their supply experts send so large a part of them to with General Sharpe and his assist- France, and then think of those who ants, their strategists sat down with remained at home, you will realize, the army war college, and all over I am sure, that those who remained this city there were these confiden- here had the double duty, insuffictial groups exchanging information, lent for either aspect of it, in numbers-and they still have this double what we could do, what they advised duty—they had to go forward with us to do, what experience they had manufactures, work out industry and had in developing this, that and the industrial relations; they had to see other implement or supply; how cer- about supplies of raw materials and tain plans which one might naturally manufacture finished products, and have evolved out of the past experi-ence of the world had been tried and changes that had to be made, and they had to be ingenious with these suggestions, to see whether they could devise on this side something which had not be thought of

over there. They had to be hospitable to suggestions which came from the other side; they had to confer with the foreign officers who were here and were constantly being changed, so that men fresh from the front could be here to advise with us, and in addition to that every one of them had to be a university professor, going out into the life of the community and selecting men who had mechanical experience and knowledge and training, but not military mechanical experience and knowledge and training, and adding to his original equipment their scientific training, that finishing touch which made uim available for use as a military scient

Little Group Does Much. "As a consequence, this litt! group which stayed here have built the great special departments of the starting, I think with 93 or 96 officers, has now, as I recall the fig-ures, something like 3000 officers. They have had to be trained; they had to be specialized, and that has to go on contemporaneously with this tremendous response to the changing conditions on the other

"In the meantime, when we started into this war, I think it was commonly though throughout the country that our contribution at the outset might well be financial and intry were largely devoted at that time the appropriate industries, and converted industries largely devoted to the manufacture of war materials for our allies,

"As I suggested this morning when we went into that market w found it largely occupied, so that problem was not going to a shoe fact ory and saying 'make shoes for us, but it was going to a factory which never made shoes because all the shoe factories were busy making shoes for our people from whom we could not take them, and saying 'learn how to make shoes in order that you may make them for us.'

"Now, of course, that is not true of shoes, but it is true of machine guns; it is true of other arms; it is true of ammunition; it is true of forging capacity, which was the greatest defect in the country and all of this time we had not merely to disturb the program of allied manunot to cut off the supplies of raw material to our allies, and we had not to disturb industry of this country to such an extent that products upon which they depended for the success of their military operations would be interfered with both agricultural and commercial and industrial products.

Early Idea Financial. "At the outset the idea was that we would be a financial and indust rial assistance to our allies during the year 1918, and I think you protably can read from the Metropolitan gazine for August a suggestion waich will show what the current expentation of this country was. Th editor of the Metropolitan Magazine was protesting against what he believed to the the intention of the government at that time."

Here enator Weeks interrupted to ask if that was the magazine of which Theodore Roosevelt is sociate editor. Secretary Baker replied that Mr. Roosevelt was a contributing editor, and continued: "This magazine came out in Aug-

use, 1917, and this editorial says: Since it is our war, we want to put everything into it so as to finish in the shortest possible time, so that the world may be restored. To our mind the whole plan of the war department has been flavored with a desire to hold off until the allies finish the war for us.

"You see, the editor was dealing with what he supposed to be the intention of the war department that time, that we were holding of so far as actual military operations were concerned and letting the allies

do the fighting. What he says we should have done and I ask your particular attention to it, is this:

Military Ideal Surpassed. We should have strained every nergy to have gotten from 50,000 to 100,000 men to France this year.'

"That is, the year 1917. I tell no secret but it is perfectly well known to everybody in this group that we have far exceeded what in August, 1917, was regarded as a program so ideal that the editor of this magazine refers to it as a thing which we ought to have strained every nerve in a vain but hopeless

effort to accomplish." In respone to a question by Chairman Chamberlain the secretary said



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France in August, 1917. He continued

any part of 500,000 men which we Half Million Soon in France.

or 100,000 men in France in 1917, us: it will cheer our people if you we have many more men than that send over some of your troops." in France, and instead of having a half million men who we could ship to France if we could find the way to do it in 1918, we will have more than one half million in France early in Britain, our regular armyg and in a 1918, and we have available, if the ransportation facilities are available to us, and the prospects is not unpromising, one and one half million who in 1918 can be shipped to

Senator Weeks asked whether the secretary knew who wrote the editorial and Mr. Paker said he thought it was attributed to Mr. Wiggin, the editor in chief.

"Why," asked Senator Chamberlain, "have you not felt it proper to let the public into your confidence with reference to these things that you are telling now?" Hindenburg Is Quoted.

"Senator, I confess I have hesitated and I still hesitate," replied the secretary. "I have here a statement from Field Marshal von Hindenburg, in which he is quoted as saying in a German newspaper, in contemptuous fashion of us, that we have advertised our preparations for this war in an unworthy manner.

"Do you think for a moment, Sec retary Baker," said the chairman, that there has been any time within the last year that the German secret service has not been fully advised as to everything we have done?"

"Yes, I knew. If I may rely upon the confidential information which we get from confidential sources. the German government is still mystified as to the number of men we have in France, or have had there at any time.

After some discussion as to the policy of governments in announcing an instant and spontaneous rise in military secrets, Mr. Baker said it the morale of the French, but an was not the policy of the American equally instant and spontaneous iner other governments to de so and sistence that these soldiers who added:

"I am 'saying this now, herause you have asked me why I have held back these facts until now. I am saying to you that you could not get from Great Britain at this moment-I don't know whether I could get the number of soldiers Great Britain has in France or at home. I could get an approximation; I could get whatever information might be deemed helpful to the immediate m'litary object to be accomplished, but I could not get from Great Britain or France either one, the actual number of troops they have at the front.

"It may be that that precaution is unnecessary, and yet that is the precaution which military men have observed, and I have no further point to make in the matter of the number of troops there than to show, as was showing, when I read that extract, that our original intention was to make our military effort in 1917: and in August of 1917, a zealous advocate of immediate military activity laid down as the maximum obtainable program, a thing which has since been multifold exceeded.

Joffre Tells Situation. "Why did we decide to send some roops to France in 1917? It is no secret. When Marshal Joffre came to this country from France, when he British mission came France, they told us of a situation which we had not up to that time fully appreciated. There had been in France recently conducted before that an unsuccessful major offensive.

"The French people had suffered, oh, sufered in a way that not only our language is not adapted to describe, but our imagination cannot engines and cars, building new railconceive. The war is in their country. The wolf has not only been at their door, but he has been gnawing for two years and a half at their vitals, and when this unsuccessful offensive in France had gone on than the minimum number of men in der but of fate, about the French and carried their rifles into the bat- the popular novelist.

people, and this mighty military eu- tle and distinguished themselves by gine which they had seen prepared gallant action in the war itself. have 500,000 men to send over, or that no matter whether every Frenchtian died in his tracks, as they were willing to do, or not, that 'Now, instead of having 50,000 they said to us 'frankly, it will cheer 'We did send some troops.

British Example Unwise. "At that place we had a choice.

We could have sent over, as Great very short preparation have put it into action and suffered exactly what Great Britain suffered with her 'hontemptible little army,' as it was called by their adversaries, Our army would have given as good an account of itself as the British army been especially fortunate in escaping to comply with the rules. did, but it would have been destroyed attack from the air and our early like the British army, and there losses in this war were the losses would have been no nucleus on which | of Red Cross nurses and doctors and to 's ild this new army that was to orderlies and attendants in hospitals come over a little later, and it was and ambulance drivers whe were sent deemed wiser to send over a regular over to assist our allies in these division, but not to send over our whole regular army at that time.

"Then what happened was that that regular division went over and the people of France kissed the hems up the streets of Paris; the old veterans, wounded in this war, legless or armless, stumping along on crutches, as they went up the streets of Paris with their arms around the neck of American soldiers. Not a single man in that division was unaccompanied by a veteran. America had gone to France and the French people rose with a sense of gratitude and hopefulness that had never been in them before.

French Morale Rises.

"Of course they welcomed the British, but their need was not so great when the British went. Of course they welcomed the British. but there were ties between them and us which there had not been The chairman said he doubted this between them and the British and so when our troops went there was came from America should continue to come in an unbroken stream.

> "And so we made the election. We decided not to send the regular army as a whole, but to send regular divisions and national guard divisions, selected according to the state of their speparation and keep back nere some part of our trained force in order that it might inoculate with its spirit and its training these raw levies which we were training and one after another these divisions have gone over until in France there is a fighting army, an army trained in the essentials and in the beginnings of military disciplie and practice, and trained, seasoned fighters in this kind of a war on the actual baitle fields where it is taking place

U. S. Engineers Work Heroically.

"Early in this war, when Joffre was here and when Balfour was here they said to us 'it may take you some time to get over to as a fighting ar my, but you are a great industrial country; our man power is fully engaged in our industries and in our military enterprays, send over artisans, special engineering regiments and troops of a technical character' although it was not contemplated at the outset, and only a phrase in the emergency military legislation shows that this thing was thought of as a possibility, yet, in a very short time we had organized engineering them over there and were rebuilding behind the lines of the British and Frech the railroads which were be ig carried forward with their advacue, reconstructing their broken roads, both back of the French and British lines, and those regiments were of such quality that at Cambrai accault, carried on by General Byng, when the Germans made their counter-attack our engineer regiments

"Very early in this war Great Brit. "And then the editor goes on: to overcome them for forty years "Very early in this war Great Brit"By next year, 1918, we could was at them, and their attitude was ian, through Balfour and his assitants, and France, through Joffre, said to us 'send us nurses and doct-

ors.' Why before we were scarcely it was an irresistible thing, and so in the war American units organized in advance and anticipation by the Red Cross, which was taken over in-to the service of the United States through the surgeon general, were on the battle field and there are tens of thousands of men in England and in France now he bless the mission of mercy upon which the first Americans appeared in France.

> Great Task Is Realized. "Our surgeons have set up hos-

pitals immediately behind the lines. They have been military in every necessary services, thus not only rendering assistance, but acquiruig skill and knowledge of the circumstances and surroundings, so that when our own troops came in large numbers they could render like services to our own forces. But that was not enough. It was suggested that be needed. Nay, we began to see that we were going to be over there in large force, and the question that then had to be answered was, how will we maintain an army in France? Special studies had to be made of showed. They showed that the railroads and the facilities of France had in this war been kept in an excellent condition; far better than any other supposed possible under war conditions. And yet, that those railroads were used to the maximum to take care of the needs of the French and the British themselves and that when our army became a great army, it would be necessary for-us to build back of our own line an independent line of communication."

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CHIPS FORM BLOCKHEADS.

young man who owns the twelvecylinder car?", "No. She passed him up for an army aviator."-Detroit Free Press.

"As a politician that man disgrace to the city." "Well, he has risen in the political world since then. Now he's a disgrace to the State."-"That man," said Sherlock Holmes

Ir., "has no daughters, and hs wife doesen't dance." "How do you know all that ?" asked Dr. Watson. you ever seen him before?" "Never. I just overheard him say that he could see no harm in the tango or the trukey trot."-Houston Chron-

Plans are under discussion for an appropriate observance next year of he United States did not have more three weeks, a spirit not of surren- threw-down their picke and spades birth of Mrs. E. D. N. Southworth, to become members of the town

TO BE ENFORCED

Steusloff Lays Down Law to Gathering of Grocers Last Night

At a meeting of Salem grocers last night, President F. W. teusloff of the Salem Commercial club and who is also Marion county food administra-tor, declared that he is going to en-force to the letter the new food regulations of the government and that

This is no time for profiteering. said Mr. Steusloff. He declared that the profiteer is either a pro-Germa

The new rules are effective in lem today. On cards furnished by the commercial club, the dealers a to keep records of sales of the af of purchasers and the amounts pur chased once each week. This is to serve as a protection of the mer chants against purchasers who

might attmept to violate the rules. at the office of the federal food administration in Salem as to why the price of cornmeal, despite the big corn crop, is so high; many perso also want to know why there is such a difference in the market price of corn, as quoted in the press, a the figure at which cormeal is to be had from the retailer.

Assistant Federal Food Adminis trator W. K. Newell, who has ji returned from Washington, into the corn situation thoroughly while in the east and reports that while the corn crop throughout the corn belt was very large weather conditions caused heavy percentage of "soft" which is unfit for miling.

"Only the first grade corn, en-

tirely free from moisture and known to the trade as No. 1, can be milled said Mr. Newell. "That is one reason why cornmeal remains at such a high figure throughout the country. still higher price of cornmeal in the Northwest is due to a distance from the producing point and the transportation difficulties. As to the apparently excessive difference between the quotations of corn in the market and the price of cormeal, it should be understood that the corn quotations are based on feeding corn, rather than on the milling grades.

"A new and very valuable food product, however, has been discovered through the necessity of finding & way to use the great quantities of soft corn that was produced this year This new product is corn oil, which is proving to be one of the beat cooking oils yet discovered, and which is given high rank among the different cottonseed, olive and other vegetable oils, by experts. Corn syrup is also being produced in greater quantities."

AN INDEFINITE LIABILITY.

A true story about a citizen whose "Is Mabel still devoted to that daughter is about to be married and who has been trying to get a line on what the expense of the rather elaborate ceremony will be. He approached a friend of his, seeking information.

> daughter was married about five years ago, wasn't she? Would yo mind telling me about how much the wedding cost you?" "Not at all, Sam," was the answer.

"Morris," he said,

Altogether about \$5000 a year." Cleveland Plaindealer.

soft drinks" in the United States can find a way to save just one ounce of sugar a day, it will mean a saving of nearly 200,000 pounds a year.

If each of the 10,000 bottlers

The recent election in Stockholm he centenial anniversary of the resulted in the choice of two wom council.

BLIGH THEATRE

KIDDIES

MATINEES

EVENINGS 15c ON ALL PICTURE PROGRAMS