THE COOS BAY TIMES, MARSHFIELD, OREGON, FRIDAY, FEBRUARY 27, 1914-EVENING EDITION.

12 YEARS OF COMMISSION GOVERNMENT

published for the purpose of giving after he had voted in the commis-information on this important inno-sion, and the power of removal of reversion to the old doctrine of vation in the management of Amer-ican cities. This article was written rence of the "council"—the other by E. S. Bradford and appeared four commissioners. Houston also is impossible and unwise to attempt originally in Municipal Engineering Magazine.)

Mr. Ernest S. Bradford is the author of "Commission Government in American Cities," which is the standard book on this form of mu-He is a nicipal administration. member of the committee on commission government of the National Municipal League and one of the experts chosen by the city of Los Angeles to confer with its charter commission in preparing the proposed new form of government for that city. His history of the movement is, therefore, authoritative, and his criticisms of the defects in the commission plan and his compari-sons of it with the city manager plan will have great weight on that account.)

Among students of municipal science and observers of existing civic conditions, there is general agreement as to the results secured under the commission charters. As might have been expected, placing five men in charge, each of about the same power, "standardized" the governing unit, as well as the candidate; centered public attention on the governing body and made it possible to select better men for office, on account of the small number of officials the voters had to pass upon, and their election by the whole city. City government was much simplified. Concentration of authority, coupled with the responsibility of the commissioners, which was enforceable by the recall and the referendum, has led to prompt and effective action by the "small ancil." Reports from the cities, their various fields of activity council." pretty generally advances disclose over the former municipal methods; nor has later and closer scrutiny changed materially the conclusions as to the progress already made, though it reveals further needed improvements. Care in handling the city's funds, attention to streets water supply and other public works good policing and better fire and health protection, have been amony the results of the establishment of the new form of governmental or ganization.

Floating debts or long outstand ing bonds have been retired with the issue of new bonds, in Gal out veston, Houston, Leavenworth, Kan sas and elsewhere; back taxes have been collected; municipal funds or deposit in banks have been made to yield revenue; operating expenses have been diminished, receipts en hanced, better methods of account ing introduced, in cities too numer-ous to mention. At the same time more honest and vigorous efforts to suppress crime and vice have been manifested. Health departments report improved sanitary con ditions in Dallas, Cedar Rapids

(The following is the second of a series of articles on the commission ded, but made the Mayor all-power-form of government which will be ful by giving him a vete as Mayor by the general administrative over-

features. Then came the Iowa citles under and elections, a civil service com-nission and other provisions. This lighting and other fields of municwas regarded as a marked step in ipal business. Any attempt to de-idvance, and the Iowa law has been prive the city commission of general nore generally followed as a model oversight of the executive departnore generally followed as a model han perhaps any other one comnission act.

The commission charters recently idopted have contained most of the provisions of the Des Moines law, with the advent of the city mana-

ather perceptible tendency toward tome plan of preferential voting-t method by which the voter ex-presses not only his first choice or each commission, but his second ind even his third choice, thus in-turing that the men elected are the hoice of a majority of the voters. The most marked development of he past twelve months, however, has been the advent and advocacy of various "city manager plans." Jnder most of these plans, a single nanager is chosen for the entire organization. ity, with power to appoint suborlinates and to take action as needed out subject to some elected legislaive or general executive body. The ommission and "city manager" lans may all be grouped under everal distinct heads.

I. "The Managing Commission" "r "commission form" as it is gen-rally known, under which a comnission or small elected group diect and manage the affairs of the ity. The commissioners are frejuently of substantially equat auhority, though the Mayor has ustally supervisory powers over the cts of the other commissioners. A ariation of the commission form s the next, or

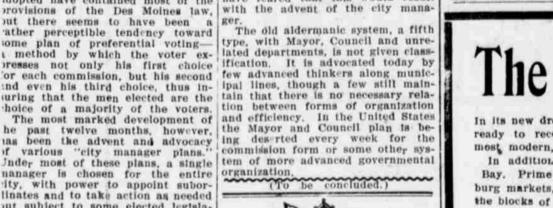
II. "Mayor Manager" plan, un-ler which the Mayor is clearly the nost powerful member, as in Houson, Texas. This is accomplished y various means; in Houston the layor, as already seen, has both a ote as a member of the commision and a veto on its acts as a whole, as well as the power to re-nove city appointees (except the ontroller), with or without the onsent of the rest of the commis-Where the Mayor is all-powton. rful, there is no lack of unity in he commission; he can override pposition, and control largely both e municipal policy and its execu-

III. The "Council-Manager" plan. 'n this type, in operation before the ommission-manager plan, as `at taunton, Va., the old-time council ppoints a manager and puts him n charge of the city's work," mainly entirely. In Staunton, for eximple, the police and fire departnents are under the control of the Mayor, though the general manager loes the purchasing for these de partments, and directs the street, ighting, waterworks, park and poor idministration. IV. The "Commission-Manager" dan provides that the commissioners, elected under the commission form, appoint a general city manager to whom they turn over the city's affairs to manage. They retain

the policy-deciding (legislative) function, and may retain also the more important general direction authority (administrative power in the broader sense-municipal af-fairs are largely matters of administration) turning over the executive work in its name immediate direcprovided a referendum on franchises to separate sharply, but which and bond issues and certain minor should both be exercised, to some extent, by the same body (as in the commission form), to insure succesa state law, Des Moines and Cedar ful city government. We have come Rapids in 1907. The "Des Moines to believe legislative power should Plan," as the lowa law was dubbed, be accompanied by at least general made the referendum applicable to ill ordinances and added the initia-details of administration may well ive, recall, non-partisan primaries be intrusted to expert superinten-and elections, a civil service com- dents, familiar with waterworks,

> ments must be regarded as a distinct step backward, and many advocates of the commission form

type, with Mayor, Council and unrelated departments, is not given classification. It is advocated today by few advanced thinkers along municlines, though a few still mainipa1 tain that there is no necessary rela-tion between forms of organization and efficiency. In the United States the Mayor and Council plan is being described every week for the





stant Relief When Nose and Head, grant balm dissolves by the heat of glasses. Young or old, with this are Clogged from a Cold. Stops the nostrils; penetrates and heals print, do close work or see at a distance. All glasses fitted by me are the inflamed, swollen membrane tance. All glasses fitted by me are the inflamed, bead and warranted to give satisfactions. Instant Relief When Nose and Head, grant balm dissolves by the heat of Headache Vanishes,

Try "Ely's Cream Balm."

Get a small bottle anyway, just to ry it-apply a little in the nostrils and instantly your clogged nose and stopped-up air passages of the head will open; you will breathe freely; duliness and headache disappear. By morning! the catarrh, cold-inhead or catarrhal sore throat will be gone.

End such misery now! Get the small bottle of "Ely's Cream Balm" at any drug store. This sweet, fra- or catarrh will surely disappear.

which lines the nose, head and throat; clears the air passages; stops nasty discharges and a feeling of cleansing, soothing relief comes

immediately. Don't lay awake tonight struggling for breath, hawking and blowing.. Catarrh or a cold, with its distressing, but truly needless,

running nose, foul mucous dropping into the throat, and raw dryness is

Put your faith-just once-in

Pupil of Hugo Mansfeldt at Su Francisco, Cal. Five reasy teaching experience in San Francisco "Ely's Cream Baim" and your cold Phone 3167.





as Well With One E As The Other? Should you have headaches want to improve your eyesight, try

warranted to give satiufaction. DR. W. B. RICHARDSON.

Optomethist, Office 187 N. Broadway, Marshfield

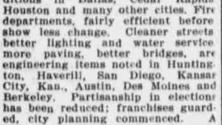
PROFESSIONAL DIRECTOR

......

MILDRED ROGERS NELSON.

Teacher of Piano

FOUR



great deal remains yet to be done in the way of efficiency accounting and in further planning for city growth and needs, but the work al-ready accomplished has established the commission form as an improved type of municipal organization. "By 1911," says Henry Bruere, for ex ample, in his book on "The New City Government," every student of American city government realized that the growing commission move ment was not based upon vagaries, but on very definite satisfaction which commission cities have found in the new plan.

The question of present interest longer whether commission is no government has been successful or whether it should be adopted by our citles, but what modifications or improvements can be recommend-ed to insure its best operation in our larger centers and what next steps these cities should take. It will be well to recall briefly

the steps through which the commission form has developed before proceeding to consider the modifica-tions in the plan.

The "Galveston plan" or so-called original commission form, adopted in 1901, provided for a small board (five), with large powers, each member in charge of a department. At first three members were appoint-ed and two elected, but court decisions holding such appointment unconstitutional, forced the amend-ment of the charter in 1903, and the election thereafter of the entire number of commissioners. The referendum and the recall were not included in the Galveston charter, except that the state law provides

for a referendum on bond issues. When Houston, the second city, adopted the plan in 1905, it accept-

LOSS OF APPETITE

In the first signal of disorder and decay. The usual loss of appeoften caused by functional disturbances in the stomach. The stomach fails to do the work restomach raiss to do the work re-quired, the appetite is gone, and the body suffers from lack of nour-ishment. Such a stomach needs to be cleaned and sweetened. Meri-tol Tonic Digestive is made especial-ly to assist the stomach to digest ly to assist the stomach to digest food, and promote a healthy appe-tite. This remedy is sold on our positive guarantee, and we ask you to give it a trial. It is a genuine tonic. Owl Prescription Pharmacy. Frank D. Cohan. Oppose Chandler Hotel. Phone 74. Central Avenue Drug Store, sole agents. Price \$1.00.

THE SKIN AND NOT THE BLOOD

Until recently it has been a genrally accepted theory that eczema was a disease of the blood. Scienti-fic investigations have taught us that eczema is positively a skin dis-sase and curable through the skin alone. Meritol Eczema Remedy is applied directly to the diseased skin. Do not delay trying Meritol B Do not delay trying Meritol Ecze-ma Remedy, Owl Prescription Phar-

macy, Frank D. Cohan, Opposite Chandler Hotel, Phone 74. Central Avenue Drug Store, local agency. Prices 50c, \$1.00.

PHONE 190.

Fire and Marine Insurance TITLE GUARANTEE & ABSTRACT CO., Inc. HENRY SENGSTACKEN, Manager FARM, COAL, TIMBER AND PLATTING LANDS A SPECIALTY. GENERAL AGENTS EASTSIDE MARSHFIELD OFFICE, PHONE 14-J. COQUILLE CITY OFFICE PHONE 191.

Abstracts, Real Estate,

C. A. Smith Lumber & Mfg. Co. RETAIL DEPARTMENT LUMBER, LATH, SHINGLES, MOULDINGS, SASH AND DOORS. ROOFING PAPER, ETC. CUT THE FUEL BILL IN TWO BY USING OUR WOOD.

183 SOUTH BROADWAY

busses meet all trains.

W. J. RITZ

Phone 280-X.

TYPEWRITERS-All standard makes, sold on easy payments, new and rebuilt. Fox, Underwood, Remington, Royal, Oliver, L. C. Smith, and Smith Premier, for rent or exchange. Cleaning, repairing or new platens, work guaranteed. Ribbons and carbon paper delivered. Phone us your order. Phone 44. Alliance office. TYPEWRITER EXCHANGE AND SUPPLY CO.