Workers Spend Their Money With Their Merchant Friends

### CO-OPERATION MEANS SUCCESS

Understanding is the Cornerstone of Successful Business

BY JOHN WANNAMAKER.

reached their homes at 2 or 3 o'clock,

THE CHEAPEST MARKET.

So far as I know there is not in

in the dearest," represents, or under

New Jersey Railroads.

MADE IN PORTLAND

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COLUMBIA MILLING CO.

East Second and Market Streets

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UNION MADE

Clothing, Furnishing Goods

Hats, Shoes, Etc.

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61 and 63 N. Sixth, N. W. Cor. Davis

SANDUALL ENGRAVING COMPANY

White

Flour

Mountain

Patronize home industry.

New Jersey is said to have the

Giving the Worker a Chance

Giving our workers an added por people in their work is a large asset tion of the rewards they help to earn of good to any business establishment. is every bit as good business as it is While it is true that the new holigood morals! If people are treated like day touches the humanities of business, oxen, they can be depended on to it is only fair to say that the work make only an ox-like return! Treated people are always and ever disposed otherwise, the difference is a miracle! to treat fairly those who have their

The position of the working man interests at heart, and I believe that in 1861 and in 1914 shows a great the buyers of goods—especially in the change for the better. When we began business, all the stores were open partners in this humanitarian effort from 7 in the morning to 7 in the and aid us by concentrating their purfrom 7 in the morning to 7 in the and aid us by concentrating their purevening! Gradually we got to a 6 chases within the five days, so that o'clock closing and now it is 5 o'clock hot Saturdays may become health givevery day and opening in the morn- ers to the workers without loss of pay. ing at 8:30 instead of at 7. This It is true that, for years, we used shows three and a half hours every to close at noon, but noon oftentimes day given to workers within a single was 1 o'clock, and when our people

While this was coming on, we found the whole of the Saturday was pracways to establish annually a two tically gone! Now that the store closes weeks' furlough in the Summer time at 5 o'clock, the people are free on without any reduction in pay. In old Priday to take trains to shore and times clerks and others in the store mountain places and on Monday mornhad to work also at nights, especially ings, taking turns, half our people need Saturday nights, and they had very not report for duty until 9 o'clock. little time for education or recreation. This practically gives two full days of Eighteen years ago we established country rest, if so desired, to our

schools as part of the business system workers. for our own employes and in two establishments - the l'hiladelphia store house on Saturday a half day, was and the New York store-we have practically giving nothing to the work more than a thousand of our people people, as the day was lost in coming now that are daily in the school rooms, and going, counting the hours of servwith studies instead of store work, ice. receiving the same pay as if they were all the time at their counters or

The effect of shortening hours and creating means of education, begin- history record of anything so disning before night-schools were estab- graceful to the human intellect as the lished in Philadelphia, has marked a modern idea that the commercial text, great change in the spirit and in the "Buy in the cheapest market and sell content of the people we employ.

Life is not all drudgery for them any circumstances could represent, an now and learning has, in thousands of available principle of national econinstances, been turned into earning. omy. Buy in the cheapest market-The more training and skill that es; but what made your market working people have, the more value cheap !- Ruskin, in "Unto This Last."

they are to any business! To close this store for one whole day each week is to pay six days' wages for five days' work, if things greatest proportion of railroad mileage are to be counted by the rule of three, of any state in the Union, or one mile but I firmly believe, and have proved of railroad to every three square miles it true, that there is much more in of territory.

business than just the rule of three! There is both sentiment and the humanities in business. We have found that the increases in wages we have made and a minimum wage rate in almost every section of our business, has actually produced, to a large extent, increased efficiency and goodness of service.

The content and hopefulness of the

ALMOST 3,000,000 EMIGRANTS Russian Authority Says Too Many

People Are Leaving Mother Country. n emigration to North America began in 1820, and since that year 2,711,384 subjects of the Czar have made their homes in the United States. The little stream of emigration, beginning with fourteen emigrants in 1820, had increased to but 100 in 1858 and in 1870 it reached 1000. From that date it swelled into a great volume. In 1881 it was about 10,000 and in 1902 it recabed 100,000. War and revolutionary upheavals encouraged rapid growth during the next five years, and in 1907 Russian emigration to America had risen to 258,943 per-

The publication from which these figures are taken is compiled from information collected by the Libau Emigrants' Society. Figures dealing with the earnings of laborers are also given. It appears that while the average earnings of an unskilled laborer in Russia are about \$7.50 a month, in America they are \$31. A skilled mason or carpenter earns here \$26, but in America he would earn \$62.50, while in other occupations the pay is from three to five times greater.

Last year \$24,000,000 was remitted from the United States through the Postoffice by Russian emigrants to their relatives at home, and \$8,000,000 more was sent through the banks. Not less than 32 shipping companies took part last year in handling Russian emigration traffic to America.

If wishes were automobiles, gasoline would go up a million per cent

### DIRECTORY of CENTRAL BODIES

BOARD OF BUSINESSS GENTS-Meets
Tuesday and Friday at 9 A M., at Labor
Temple. BREWERY TRADES SECTION- First Friday, 162 % Second street. O. D. P. vie, corner Third and Beach streets. Lents.

BUILDING TRADES COUNCIL—Meets P.
M., Monday, Labor Temple, 162 % Second street. W. T. Orr, secretary; B. W. Sleeman, business agent. Office hours, 12 to 1. Telephone, Marshall 765.

ALLIED PRINTING TRADES COUNCIL—
Third Friday evening. 205 ½ First street.
George H. Howell, secretary, Oregonian composing room.

CENTRAL LABOR COUNCIL—Meets every Friday, 8 P M., room 201 Labor Temple.

G. W. Stanley, president; M. W. Petersen, secretary, Labor Temple.

LOCAL LABEL TRADES SECTION—Second and fourth Tuesdays, 8 P. M., at 230 ½ Yamhill. Ed J. Stack, president; M. W. Petersen, secretary-treasurer.

METAL TRADES COUNCIL—First and third Thursday nights. F. B. Raeubig, sec-retary, 327 Sixth street. Marshall 5784. Headquarters and hall, 209 Alisky Bldg., Marshall 1641. PAINTERS' DISTRICT COUNCIL No. 24—

WATERFRONT FEDERATION—Second and fourth Tuesdays, 8 P. M., 2054 First St. J. I. Tucker, secretary, 499 Albina avenue.

MAILERS—First Monday, 7:30 P. M., Room 215 Oregonian Bidg. R. H. Henderson, secretary, 781 Brooklyn.

MARANE COOKS' AND STEWARDS' ASSOCIATION OF THE PACIFIC COAST—
Meets every Monday night at 8 o'clock, corner Ash and Second streets. T. Baker, Business Agent. Telephone Main 9371.

PORTLAND CARD AND LABEL LEAGUE—
Meets first and third Wednesdays, 8 P. M.,
Labor Temple. Mrs. L. Gee, president, 501
East Washington /street, telephone East
4401; Will C. Shugart, secretary, 409
College street.

PORTLAND PHOTO-ENGRAVERS, LOCAL 31—Hall 301 Labor Temple. Wm. Denney, secretary. P. O. Box 689.

RESSMEN No. 43—First Thursday evening. 126½ Second. F. O. Gustafson, president; Wm. I. Harper, secretary-treasurer, Gar-den Home, Ore.

BIVER STEAMBOAT MEN'S UNION-Meet

second and last Saturday evenings, 264½
Alder street. John Hoffman, business agent,
SAILORS—Monday night, 51 Union avenue.
G. A. Svenson, secretary. P. O. Box 2100.

SANDSTONE CUTTERS—First and third Thursdays, 8 P. M., Labor Temple, 270½ Alder street. Geo, Lehman, secretary, 81 North Fourteenth street.

SHEET METAL WORKERS—Friday even-ing, hall 301 Labor Temple, 162½ Sec-ond street. W. L. Sullivan, business agent, Labor Temple. Marshall 765.

SHIPWRIGHTS AND JOINERS No. 1020— Meets second and fourth Mondays each month, 245 Ash street. Charles Gregory, Secretary, 484 Union avenue.

SIGN PAINTERS, No. 428—First and third Fridays, Labor Temple. W. H. Gordon, secretary.

STEAM ENGINEERS - Meets every Saturday evening at Alisky Bldg., corner Third and Morrison, third floor. Wm. MacKenzie, secretary, 875 E. 9th street North

STEAMFITTERS, U. A. LOCAL 235—Fr'day 8 P. M., Labor Temple, 162½ Second. J. Kelly, financial secretary, Box 429. John D. Knauss, recording secretary, Box 429. Telephone 2157.

STEREOTYPERS & ELECTROTYPERS No. 48—Meets second Wednesday in month at Bartenders' Hall, 205 ½ First street. James B. Rogera, 92 Front street. Tel. Main 3134.

TAILORS No. 74—Second Monday, Alisky Hall, Third and Morrison. John Baran-dum, secretary, box 620. J. A. Johanson, business agent, telephone Main 2450.

TEAMSTERS LOCAL No. 162—Every Thursday at 126½ Second street M. E. Nolan, Recording Secretary, 129 Second street; Tabor 176.

THEATRICAL STACE EMPLOYES, LOCAL No. 28, I. A. T. S. E.—Meets second and fourth Tuesday of each month in T. M. A. Hall, 169 Park Street. President, Herman Emery, Pantages Theatre; secretary, R. H. Clark, 346 Montgomery street, telephone A 4685, P. O. Box 569.

### DIRECTORY of LOCAL UNIONS

BARBERS' UNION, No. 75-Third Tuesday, Forestry Hall, Fourth and Washington. C. H. Kelly, secretary, 167 1/2 First street; Main 9139.

BAKERY AND CONFECTIONERY WORK-ERS, No. 114—Meets first and third Sat-urday in month, at 5 P. M., 230 ½ Yamhill street. Earl Stout, president Will E. Jen-kins, secretary and business agent. Room 8, 280 ½ Yamhill street. Phone, Main 7510.

BEER DRIVERS AND BOTTLERS—First and third Thursdays, Labor Temple, 162 ½ Second street. T. H. Kendig, secretary, 1267 East Yamhill street. Telephone Tabor 2476.

SREWERY WORKERS—Second and fourth Saturday evenings, 228½ Yambill. Theo. Kruppenbacher, secretary. P. O. Box 171. The keeping open of a business BRIDGE, DOCK AND PIER CARPENTERS
No. 872—Meets every Saturday, 126 1/2
Second street. F. A. Riley, Secretary and
Business Agent.

BROTHERHOOD OF RAILWAY TRAINMEN

- Meets first and third Sunday at 1:30 P.
M., and second and fourth Saturday at
7:30 P. M., in Swiss Hall, 283 4 Third
street, between Jefferson and Columbia
atreets. L. D. Keyser, Jefferson street

BABTENDERS' LEAGUE No. 339-First and third Sundays, 12 noon, 205 ½ First St. Chas. Grassman, financial secretary, 205 ½ Pirst. Main 3764, A 7532.

BINDERY WOMEN No. 113—Meets second Monday evening in Alisky building, Third and Morrison streets. Jessie Henderson, 547 Webster street, Woodlawn 2416, re-cording secretary; Mayme Harrington, 554 E. Morrison street, Tabor 5576, financial secretary.

SLACKSMITHS AND HELPERS-Second LACKSMITHS AND HELPERS—Second and fourth Thursdays, 209 Alisky build-ing, Third and Morrison. E. R. Nelson, financial and corresponding secretary, 740 Roswell street; James Phillips, president, 151½ Broadway. Office, 209 Allsky build-ing; Marshall 1641.

BOILERMAKERS—Second and fourth Thursdays. Joe Reed, business agent, 209 Alisky building. Marshall 1641. F. E. Disbrow, secretary, 810 East Eleventh street. SOOKBINDERS No. 90—Third Tuesday, La ber Temple. Chas. Adwen, P. O. Bex 147.

bor Temple. Chas. Adwen, P. O. Box 147.

BRICKLAYEES—Meets every Thursday, Bartenders' Hall, 205½ First street. J. A. Steinbach, secretary. Box 328, City.

BRIDGE AND STRUCTURAL IRON WORKERS—Tuesday, 8 P. M., Labor Temple, third floor. Ben Osborne, business agent. Telephone Marshall 765.

BROTHERHOOD OF RAILWAY CARMEN OF AMERICA, PORTLAND LODGE N. 268—Every second and fourth Tuesday. Carpenters' Hall, East Pine and Grand avenue. Hugh McCanse, recording secretary, 1011 Borthwick street.

Second and Morrison streets. S. P. Harris, Financial Secretary; George Kerr, Recording Secretary. Labor Temple, telephone, Marshall 765.

cording Secretary. Labor Temple.

CARPENTERS No. 50—Meets every Tuesday
Carpenters' Hall, Grand avenue and East
Pine streets. F. W. Moran. Recording
Secretary, 335 Shaver street; S. Clark,
Financial Secretary, 97 Morris street.

CARPENTERS No. 808—Meets every Tuesday
day, Labor Temple, Hall 201. W. J. Shelley, Recording Secretary, 1158 Liebe street.

J. F. Weatherby, Financial Secretary, 863
Labor Temple, 162½ Second street. Nick
Stoltz, recording secretary; S. T. Webster, financial secretary, 944 East Morrison
Fast Sherman street.

Masts every Wed
Masts every Wed
Masts every Wed
Labor Temple, 162½

CARPENTERS No. 1109—Meets every Wednesday, Laurelwood Hall, Laurelwood Station. E. H. Wells, 3703 67th street, Recording Secretary; G. M. Bestiy, 3420 56th street S. E., Financial Secretary.

street S. E., Financial Secretary.

CARPENTERS No. 1266—Meets every Wednesday, Union Hall, Thirteenth street and Tening avenue, Sellwood, C. J. Vanderpoel, 245 East Thirty-seventh street, Recording Secretary; W. W. Wing, Financial Secretary, 640 Tening avenue.

CARPENTERS No. 583—Meets every Thursday, Carter's Hall, Peninsular avenue and Lombard street. George Bissell, Recording Secretary, 228 W. Emerson street; C. R. Davereaux, Financial Secretary, 1700 McKenna avenue. CARPET AND SHADE WORKERS LOCAL
No. 2.—Meets first and third Fridays at
230 ½ Yamhill. C. S. Kenney, 906 East
Yamhill.

CAULKERS No. 1052-J. E. Powell, Recording Secretary, 104 Scott avenue, St. Johns; W. Ramsdell, Financial Secretary, 683 Weidler street.

CEMENT FINISHERS AND HELPERS, LOCAL No. 119—Every Wednesday 8 P. M. Labor Temple, 162 ½ Second street. H. W. Hillibush, 248 Stanton street, business agent. Telephone Marshall 765.

CIGARMAKERS First Friday each month, Labor Temple. H. O. Muhler, secretary, La-bor Temple.

OOOPERS' UNION No. 1-Math. Schon, sec-retary, 3615 Sixty-fifth street, S. E. ELECTRICIANS No. 480—Meets every Wednesday evening at 8 o'clock, hall 304 Labor Temple. Owen Osborne, recording secretary. P. A. Spice, financial secretary. B. H. Emrich, business agent, Labor Temple. Telephone Marshall 765.

SLEVATOR CONSTRUCTORS—Second and fourth Fridays, 8 P. M., Labor Temple, 162 & Second street. W. O. Ash, president, Lents; R. V. Clark, secretary, 928 East Eleventh street north.

GARMENT WORKERS—First and third Thursday evenings, Carpenters' Hall, East Pine and Grand avenue. T. LaFollette, recording secretary, 367 East Fifty-fourth

GRAINHANDLERS—First and third Tuesday, Danis Hall, Russell and Kirby streets.

J. I. Tucker, business agent. Headquarters 499 Albina avenue. C 2356. L.

Jacobsen, secretary, 499 Albina avenue. Meets first and third Thursdays of each meath, Labor Temple. George Newell, Recording Secretary, 1832 East Everett street; H. W. Hickley, Financial Secretary, 981 East Alder street.

981 East Alder street.

HOISTING AND PORTABLE ENGINEERS,
LOCAL 372—Meets Saturday night, Bartenders Hall, 205½ First street. Frank E.
Poulton, business agent; office hours, 8 to
9 A. M. Matt Leaver, recording secretary,
432 East 39th street.

JOURNEYMEN HORSBSHOERS No. 41—
Meets at 205½ First reet, first Tuesday.
J. McLean, secretary

tron moulders—First and third Wednesdays, Bartenders' Hall, 205½ First street.
C. F. Smith, 838 Celonial avenue, Overlook.
Office, 209 Alisky building; Marshall 1641. Corrice, 209 Ansky building; Marshall 1641.

LATHERS' UNION No. 54—Meets Monstreet. Lester Tucker, financial secretary.

Labor Temple. Telephone Marshall 765.

LOCOMOTIVE FIREMEN AND ENGINEMEN, J. B. MAYNARD No. 193—Friday

evening 8 P. M., Alisky Hall, 3d and

Morrison. A. W. Martin, recording secretary, 191 Union avenue.

WORK WITH BRICKLAYERS Organizations Out of Building Trades

Will Pull Together. Following is a copy of an agreement recently signed and approved by the

executive boards of the Bricklayers, Masons nad Plasterers International Union of America, and the United Brotherhood of Carpenters and Joiners of America:

First: We agree to a general "offensive and defensive" alliance under the following conditions:

Second: That no member of either organization shall work on any operation where workmen are employed other than those who are in good standing in the respective international unions.

Third: That in all "offensive and defensive" movements no subordinate local of either international union shall be permitted to take any local action whatsoever until the question business agent, 272 Glisan. Main 6204, requiring joint action shall have first LONGSHOREMEN, LOCAL No. 6—Meets first and third Wednesday evening, 160½ Second street. A. E. Barnes, business agent: H. Larsen secretary, Headquarters, 248 Flanders; telephone A 2060, Main 2061. been submitted by the presidents of the Bricklayers, Masons and Plasterers Union of America and the United Brotherhood of Carpenters and Joiners of America.

MACHINISTS, WILLAMETTE Ledge No. 63—Meets first and third Wednesdays, 8 P. M., hall 300 Alisky bidg, Third and Morrison. E. Ehlen, recording secretary; R. S. Hayner, financial secretary, office 209 Alisky building; Marshall 1641. Joint meeting with No. 433 every fifth Wednesday. Fourth: No movement of an "offensive and defensive" character shall be countenanced in cases where such would be a violation of existing agreements that have been submitted to and duly approved by the presidents MACHINISTS, RAILBOAD LODGE No. 433 of both international unions, as is re-Mortists, RAILEGAD LODGE No. 433
—Meets the second and fourth Wednesdays
of each month, Room 300. Alisky building,
Third and Morrison streets. Steve Taylor,
recording secretary, 209 Alisky building.
Marshall 1641. C. R. Merrill, financial
secretary; office, 209 Alisky building.
Joint meeting of No. 63 and No. 433 every
fifth Wednesday. nesdays quired by the constitutional law thereof.

One-Story School Houses.

Except for those now under construction, Kansas City, Mo., probably will build no more schools more than one story in height. While larger MARBLE WORKERS' LOCAL No. 25—First grounds are required, the reduction in and third Thursdays, 269 Third street.

A. S. IL.hoff, Princess Hotel. the cost of the buildings is said to offset the increased cost of sites, except in congested districts.

> About Early Rising. Gibbs - I believe in early rising,

ARINE PIREMEN, OILERS AND WATER-TENDERS UNION OF THE PACIFIC— 101 North Front. Thos. Farrell, agent. Phone Main 3277. Dibbs-Well, there's no abstract ex-MEAT CUTTERS—Every Monday night, 205½ First street. Marshall 4891. A. McLeod, secretary; Arthur Westerbach, business agent. Hours, 10 to 12 A. M.

cellence in early rising; it all depends on what you do after you rise. It would be better for the world if some people never got up.-Boston Traveler.

## MILLMEN'S UNION No. 1120—Meets every Monday, Carpenter's Hall, Grand avenue and East Pine street. R. I. Kautz, Recording Secretary, 571 East Seventeenth street; Ben Green, Financial Secretary, 213 East Seventy-seventh street, North.

MOVING PICTURE MACHINE OPERATORS' PROTECTIVE UNION, LOCAL No. 159, I. A. T. S. E.—Meets second and fourth Tuesdays of each month in T. M. A. Hall, 169 Park street, between Morrison and Yamhill, at 11:15 P. M. Iliff J. Vinson, secretary, P. O. Box 453. savings with 4 per cent compounded interest

MUSICIANS — First Tuesday, 11 A. M., 128½ Fourth street. Board meets Wednesday, 10:30 A. M., same place. H. C. Banzer, Secretary. Main 6007, A 5259.

PAINTERS LOCAL No. 10—Every Wednesday, Labor Temple, 162½ Second street. E. H. Pickard, recording secretary; 255 Hancock street; F. E. McLean, financial secretary; 5035 Seventieth street S. E.; C. A. Sandel, business agent. Telephone Marshall 765.

PAINTERS LOCAL No. 278—Meets avery \$ .25 | FOUR Per cent | \$ 73. | \$162. | \$403. | \$1.294 | \$50 | per annum Com- | 146. | 324. | \$806. | 2.588 | \$1.00 | pounded twice a | 293. | 650. | 1614. | 5.177 | \$2.00 | year, January | 1 | 585. | 1301. | 3228. | 10.356 | \$5.00 | and July | 1. | 1462. | 3252. | 8070. | 25.688 PAINTERS LOCAL No. 279—Meets every Tuesday evening, hall 300 Labor Temple. Chas Gorman, recording secretary; E. F. Harris, financial secretary, Labor Temple.

PLUMBERS, U. A. LOCAL 51—Every Mon-day at 8 P. M., Labor Temple, 162½ Second street. Phil Pollock, business agent. Telephone Marshall 765.

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J. W. Taylor President Res. Phone Tabor 1118. TRANSFER AND STORAGE

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LONGSHORRMEN, LCCAL 5 — First and third Thursdays, 8 P. M. Robert Orr.

TILE LAYERS AND HELPERS No. 42—
Second and fourth Thursdays, 8 P. M.,
Labor Temple. W. C. Osborn, secretary,
125½ North 16th. TIMBER WORKERS—Meets at 126½ Second street every Sunday, 11 A. M. A. L. Bullis, president; P. D. Campbell, secretary, Milwankie, Ore. TYPOGRAPHICAL No. 58—First Sunday in month, 2 P. M., Moose Hall, 346 4 Morrison street, corner Seventh. D. O. Gallup, secretary. Box 559; office, 207 Oregonian bldg.

WAI ERS' AND WAITRESSES' UNION No.
189—Meets Tuesdays, 8:30 P. M., 247½
Stark street. Henry Harder, Secretary.
WEB PRESSMEN—First Treeday, Alisky
building 265 Morrison street. H. Gygi, 350
Harrison street, secretary.