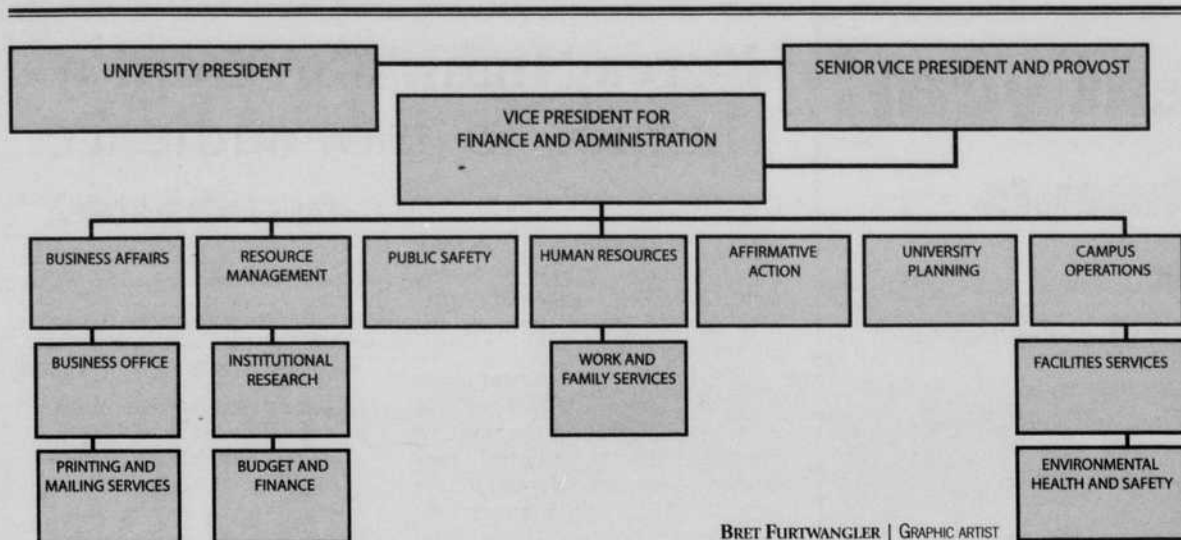




BRET FURTWANGLER | GRAPHIC ARTIST

## VPFA: Moseley to make final hiring choice

Continued from page 6

examine both sides of the access issue.

"We tend to think of access as what you have to pay," she said. "But another aspect of access is the program you want available or whether it takes you a year or two longer to finish your degree because the programs are so sparsely spread."

"That's why it's so important to have a dialogue about that," she said.

### Lynne C. Schaefer

Schaefer most recently served as vice president for finance and administration at Oakland University in Rochester, Mich., a post she left at the end of 2004. Previous to that, she worked in a variety of administrative roles at Wayne State University in Detroit and for the Michigan Department of Treasury.

In an e-mail, Schaefer described herself as a "team-builder," and she believes this characteristic would be key in the integration of the new administrative unit.

"I am also an advocate for the kind of collegial, consensus-building environment that the University has developed over the years," she said. "I believe in shared governance and am quite comfortable operating in such an environment."

Schaefer also explained how she would approach the administrative integration.

"My vision for the financial and administrative operations of the University is (to) provide the human, financial and physical infrastructure necessary to support top-quality academic programs and support for students," she said. "These departments serve the University's core mission of

teaching, research and service."

Schaefer said she will manage the financial challenges by tightening up the budget and finding new sources of revenue.

"It is a tough balancing act to make sure the University has the resources to maintain high-quality academic programs and yet not to price education out of reach for our students," she said. "My own approach is to strive to make the budget as tight as it can be, reduce costs where possible and find additional sources of revenue."

Nonetheless, Schaefer said she expects tuition and fees to remain a primary source of revenue.

Schaefer added that partnerships with the private sector are extremely valuable.

"Staying in close touch with business, industry, government and the public in general is a great way to make sure that the University and its programs remain relevant to those we serve," she said.

She added that the University should be careful to maintain its role as a public institution.

"(The VPFA will) play a very important stewardship role in safeguarding the public's investment in the University, making sure that funds provided to the University from the state, students and their parents, donors, government, business and others are spent appropriately and for the purposes intended," she said.

### Frances L. Dyke

Dyke is the associate vice president for budget and finance at the University. She has also worked as the director of the Business Office and has held a number of other positions with finan-

cial duties within the University.

In terms of administrative integration, Dyke said the administration is already run fairly efficiently.

"One thing is we can provide better services to the University by having these units work together," she said. "I think we can optimize the service we provide and maybe provide new services with collaborative thinking."

Dyke added that the new administrative structure will have to be strong enough "to carry us through the next 10 or 15 years."

She added that she would meet with key administrators to see how the administration might be better run and increase the amount of workforce training. Communication, she said, would be critical.

Dyke said she would rather not see programs cut in light of dire financial times.

"In tight financial times you have to think about all the options," she said. "We'd have to cut programs deeply, and that really changes the nature of the education you can get."

Dyke also wants to seriously examine the accessibility issue.

"I think there are students that we have priced out, and we need to deal with that," she said.

She added that in pursuing private funding sources, the University should keep board members "well informed of what the mission of the University is and to have them buy into our ethics."

"(We need) to get them to be real partners in how we think about public education, and it's their job to make sure people are on the same page."

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